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Annual Report

OFFICE OF THE
**ADJUTANT
GENERAL**
STATE OF MISSOURI

1 July 1976 - 30 June 1977

HEADQUARTERS MISSOURI NATIONAL GUARD
OFFICE OF THE ADJUTANT GENERAL
Jefferson City 65101

AG-TAG

Honorable Joseph P. Teasdale
Governor of Missouri
State Capitol
Jefferson City, Missouri 65101

Dear Governor Teasdale:

Herewith is submitted the Annual Report of the Adjutant General of Missouri for the period ending 30 June 1977.

The Annual Report is required under Section 41.160.6 of the revised statutes of Missouri, 1969, relating to the duties of the Adjutant General.

Copies will be sent to the officers of Missouri's Senate and House, the Secretary of State's Office, the State Library, The State Historical Society and the Commanders of the major headquarters in the Missouri National Guard. Others will be made available upon written request to this office.



ROBERT E. BUECHLER
Major General, MoANG
The Adjutant General

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JOSEPH P. TEASDALE

JOSEPH PATRICK TEASDALE was elected Missouri's 48th Governor on November 2, 1976. He was inaugurated on January 10, 1977.

Governor Teasdale was born on March 29, 1936, in Kansas City, Missouri, the son of William B. and Adah Downey Teasdale. His father is a practicing attorney in Kansas City. Teasdale is a fourth generation Missourian.

Teasdale attended St. Benedict's College, Atchison, Kansas, from 1954-55, and received a Bachelor of Science Degree in Literature from Rockhurst College, Kansas City, in 1957. Following in the family tradition, he received a law degree from St. Louis University in 1960. He was a member of the editorial staff of the St. Louis Law Journal, 1958-60. He was admitted to the Missouri Bar in 1960.

Teasdale served in the U.S. Air Force Reserves from 1961-1967. He received an honorable discharge in 1967.

Prior to entering public service, Teasdale served as a law clerk for Western District U.S. Court Judge Albert Ridge, who later became judge of the U.S. Court of Appeals, Eighth Circuit.

Governor Teasdale first held public office in 1962 when he was appointed Assistant U.S. Attorney General by the late former Attorney General Robert F. Kennedy. He served as Chief of the Organized Crime Section from 1962-66.

In November 1966, Teasdale was elected the youngest prosecuting attorney in the history of Jackson County, Missouri. In two short years, Teasdale was credited with professionalizing the operations of that office. He was re-elected to that post in 1968 for a four year term.

Teasdale ran for Governor of Missouri in 1972 and "Walkin' Joe" became his nickname when he took his campaign to the people by walking across the state to personally visit with Missourians.

Teasdale was married to Theresa Ferkenhoff on October 13, 1973, at Conception Abbey, Conception, Missouri. Mrs. Teasdale attended Fontbonne College, St. Louis and was employed with Braniff International Airlines prior to her marriage.

Their son, William Daniel, was born on November 5, 1974.

In 1969, Governor Teasdale was honored as "Outstanding Man of the Year" by the Kansas City Junior Chamber of Commerce. For several years he was the leading spokesman for Kansas City's Drug Program for Youth Offenders.



ROBERT E. BUECHLER

ROBERT E. BUECHLER is the Adjutant General of the Missouri National Guard, having been appointed by Governor Joseph P. Teasdale in February 1977. As such, he commands approximately 9,000 Army National Guard and 2,500 Air National Guard members. General Buechler is the first Air National Guard officer to head the Missouri National Guard, having a background of service in the Missouri Air National Guard dating back to 1953.

General Buechler entered military service on 25 February 1942 by enlisting in the U. S. Army Air Corps as an aviation cadet. He graduated from pilot training and was commissioned a Second Lieutenant on 10 November 1942 at Lubbock

Field, Texas. In May 1943, after completing transition training in the C-47 aircraft, he was assigned to the China-Burma-India theater of operation as a troop carrier pilot. Here he flew the hump into China and made many air drop missions in support of Merrill's Marauders in Burma. In October 1944, having attained the grade of Captain and accumulating 815 combat hours during 200 missions, he was returned to the United States. He was then assigned to George Field, Illinois, where he instructed new pilots in combat operations.

On 4 July 1945, he was released from active duty and affiliated with an active reserve unit at Scott Field, Illinois, where his duties were those of operations officer and pilot. During the Korean Conflict, he was ordered to active duty in the grade of Major and assigned as a Strategic Air Command squadron commander at Fairchild AFB, Spokane, Washington.

Upon his release from active duty in January 1953, he was again assigned to the Air Force Reserve, then joining the Missouri Air National Guard in July 1953. His primary duties following that assignment were Wing Inspector and Director of Operations, 131st Bombardment Wing, St. Louis, Missouri. From 22 July 1953 to 31 October 1957, he participated in several special tours of active duty, twice as Project Officer of gunnery and bombardment meets for the Air Force Division, National Guard Bureau, Washington, D.C. and one tour as Supervisor and Coordinator of jet transition when the 131st Bombardment Wing assumed an F-84 jet fighter interceptor mission. During this period, he attended a Jet Qualification Course at Craig AFB, Alabama, and Instrument Pilot Course at Moody AFB, Georgia.

In November 1957, he was released from his ANG assignment and entered a special tour of active duty as Operations Staff Officer, National Guard Bureau, in the Pentagon. Upon completion of this tour of duty in October 1959, General Buechler returned to the Missouri Air National Guard. In February 1960, he accepted another tour of active duty as Special Project Officer to the Assistant Chief, NGB, Pentagon, where he remained until June 1960. He was then reassigned to Hq, Military Airlift Command, Scott AFB, Illinois, as ANG Liaison Officer.

General Buechler was released from his MAC assignment in July 1964, receiving the Legion of Merit at that time. In August 1964, he entered the Air War College and graduated as honorary president of his class in June 1965. He was then assigned as Deputy Chief of Staff for Air, Hq, Missouri Air National Guard, where he served through 30 September 1968. From January through September 1968, he was Chief of the Planning Staff for Guard Strike II Exercise.

General Buechler became Commander of the 131st Tactical Fighter Wing of the Missouri Air National Guard on 1 October 1968. In this assignment, where he remained until his retirement from the Air National Guard on 7 December 1972, he had responsibility for supervision and operational readiness of three tactical fighter groups and their supporting units. During his tenure as Wing Commander, the 131st Tactical Fighter Group deployed in 1971 to Turkey to participate in Operation Deep Furrow, demonstrating that the Air National Guard was indeed ready and capable for worldwide duty if needed. This deployment was commended by CINCAF-STRIKE, 12th Air Force, National Guard Bureau, and the Turkish Air Force. General Buechler is a command pilot and is jet qualified in the F-100 and T-33 aircraft.

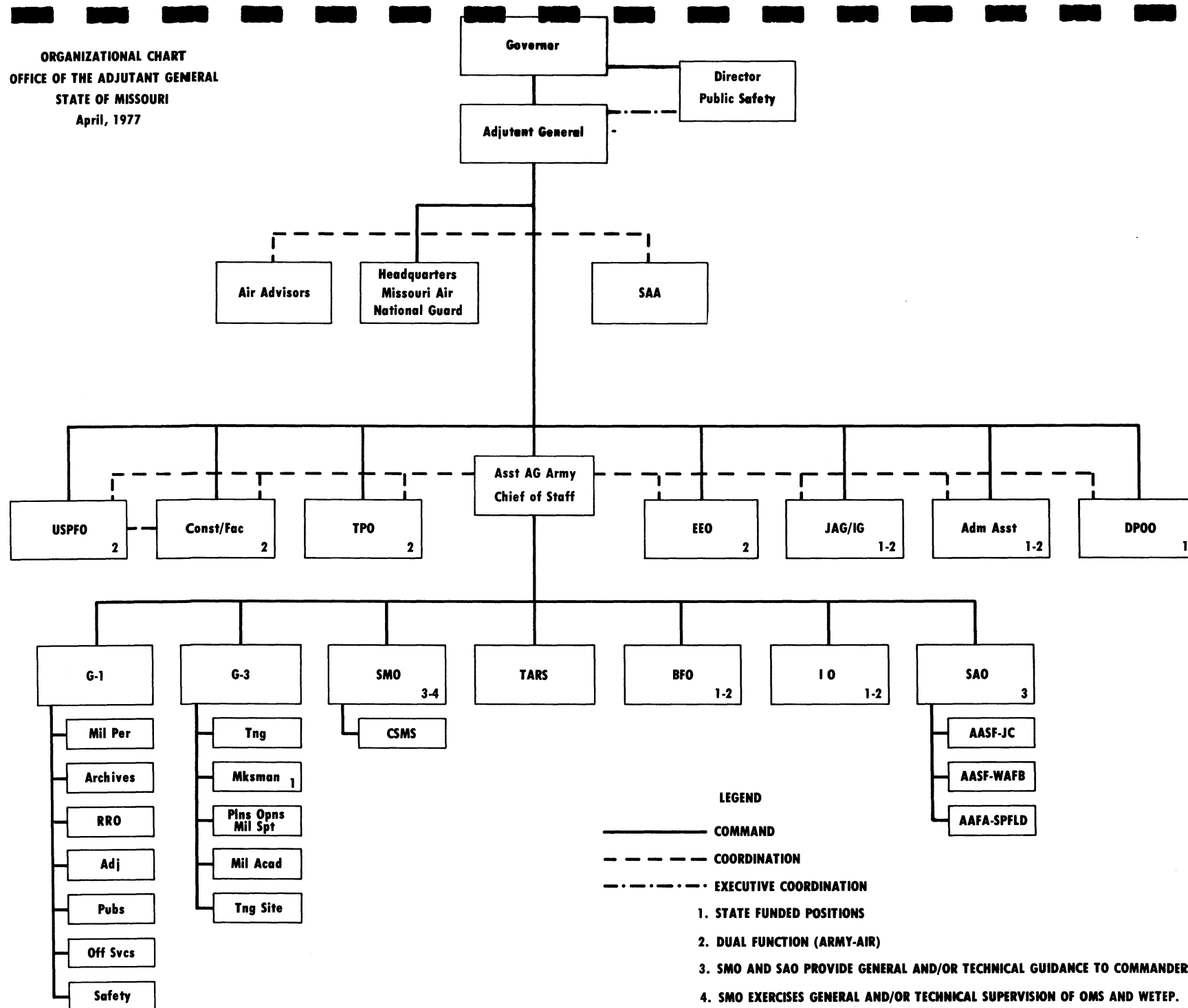
Following his tour at the Air War College, General Buechler resumed his civilian practice of law in the St. Louis area until he accepted a position as Manager of Education and Training for Ralston Purina in St. Louis. In 1968 he left that firm and resumed his law practice with the firm of Correnti and Mykins in St. Louis, where he remained until September 1974, when he became a Judicial Hearing Officer for the St. Louis County Juvenile Court. He resigned that position to accept the appointment as Adjutant General of Missouri. General Buechler was promoted to the grade of Major General (ANG) by confirmation of the United States Senate on 21 July 1977.

General Buechler is a member of the Metropolitan Bar Association of St. Louis; the Missouri Integrated Bar; and admitted to practice before the U.S. Supreme Court and the U.S. Court of Military Appeals; the past Vice-President of the American Law School Association; Washington University Law Alumni; Delta Theta Phi Legal Fraternity; Beacon Masonic Lodge; Scottish Rite; the Moolah Temple Shrine; National Guard Association of the United States and the National Guard Association of Missouri; the Navy League and the Armed Forces Officers Club of Greater St. Louis. He is an elder in the United Church of Christ. He holds a Commercial Pilot License with single, multi-engine, and instrument ratings. His decorations and service awards include the Legion of Merit, Distinguished Flying Cross with four clusters, Air Medal with four clusters, two Presidential Unit Citations, the Asiatic-Pacific Campaign Medal with two battle stars, European-African-Middle East Campaign Medal, American Campaign Medal, World War II Victory Medal, Armed Forces Reserve Medal with hourglass device, National Defense Service Medal, Air Force Longevity Service Award with six clusters, Small Arms Expert Marksmanship Ribbon, the Missouri

Meritorious Service Medal, the Tennessee National Guard Commendation Ribbon, the National Guard of the U.S. Service Ribbon with clasp, and the Missouri National Guard Long Service Medal.

General Buechler was educated in the public schools of St. Louis, where he was born 20 January 1921. He holds AB and JD degrees from Washington University in St. Louis. He and his wife, the former Nancy Jane Reisdorff of Battle Creek, Nebraska, reside in St. Louis with their daughters, Anne and Laura. He also has a daughter, Virginia, by a previous marriage.

ORGANIZATIONAL CHART
OFFICE OF THE ADJUTANT GENERAL
STATE OF MISSOURI
April, 1977



REFERENCE SYMBOLS

SYMBOL

DIVISION/BRANCH OFFICE

TAG	The Adjutant General
ESSO	Executive Support Staff Officer
AAG-Army	Assistant Adjutant General - Army
FAC	Construction & Facilities
TPO	Technician Personnel Officer
TPO-ES	Technician Personnel - Employees Service
TPO-PM	Technician Personnel - Management Branch
TPO-LR	Technician Personnel - Labor Relations
EE0	Equal Employment Opportunity Officer
JAG/IG	Judge Advocate/Inspector General
ADM	Administrative Assistant to The Adjutant General
DPO0	Disaster Plans & Operations Officer
MIL-PER (G1)	Military Personnel Officer
MIL-PER-O	Military Personnel - Officer Branch
MIL-PER-E	Military Personnel - Enlisted Branch
MIL-PER-TCO	Military Personnel - Test Control Officer
MIL-PER-AR	Military Personnel - Archives Branch
BFO	Budget & Fiscal Office - State
IO	Information Officer
SAO	State Aviation Officer
RRO	Recruiting & Retention Officer
OT (G3)	Operation & Training Officer
OT-TR	Operation & Training - Training Division
OT-MS	Plans, Operation & Military Support Division
OT-OC	Officer Candidate School Division
OT-MC	Marksmanship Coordinator
OT-TS	Training Site
TARS	Transportation Aircraft Repair Shop
SMO	State Maintenance Officer
ADJ	Adjutant
SC	Safety Council
RSB	Report of Survey Board
ANG	Air National Guard

United States Property Fiscal Office - PFO

PFO-A	Administration
PFO-L (G4)	Logistics Division
PFO-LSC	Stock Control
PFO-LTR	Traffic Branch
PFO-LS	Storage and Distribution Branch
PFO-C	Comptroller Division
PFO-CBB	Budget Branch
PFO-CFA	Fiscal Accounting
PFO-CPB	Military & Technician Payroll Branch
PFO-PC	Purchasing and Contracting
PFO-EXAM	Examination Office
PFO-ADP	Automatic Data Processing

OFFICE OF THE ADJUTANT GENERAL

The Adjutant General is the military secretary and chief of staff to the Governor and the administrative head of the military establishment of the state. Under the direction of the Governor, he is charged with the supervision of all matters pertaining to the administrative, discipline, mobilization and training of the National Guard of the State.

The Office of the Adjutant General was assigned to the Department of Public Safety by specific type transfer by the "Omnibus State Reorganization Act of 1974."

Governor Joseph P. Teasdale - Commander-in-Chief
Major General Robert E. Buechler - Chief of Staff

STAFF OFFICERS

COL Herman A. Myers
Assistant Adjutant General-Army

COL Frank C. Crooks
Executive Support Staff Officer

COL Kirby D. Goldblum
Administrative Assistant

COL Harry J. Salisbury, Jr.
Judge Advocate/Inspector General

COL Chester W. Schulze
G1

COL Franklin M. Zabcik
Senior Army Advisor

COL William E. Hasler
United States Property & Fiscal Officer

COL J. Emerson Finney
Construction/Facilities

COL William Beaty
Disaster, Plans & Operations Officer

COL Donald A. Harp
Technician Personnel Officer

COL Robert L. Gooderl
G3

COL John K. Taylor
Plans, Operations & Military Support Division

LTC Beverly J. Wolf
Recruiting & Retention Officer

LTC Alfred C. Crow
State Maintenance Officer

LTC Bobby Brown
Commandant, Officer Candidate School

LTC Willard L. Bean
State Aviation Officer

CPT Richard B. Brown
Equal Employment Officer

CPT John G. Warren
Public Affairs Officer

2LT Dennis L. Cruts
Budget & Fiscal Officer (State)

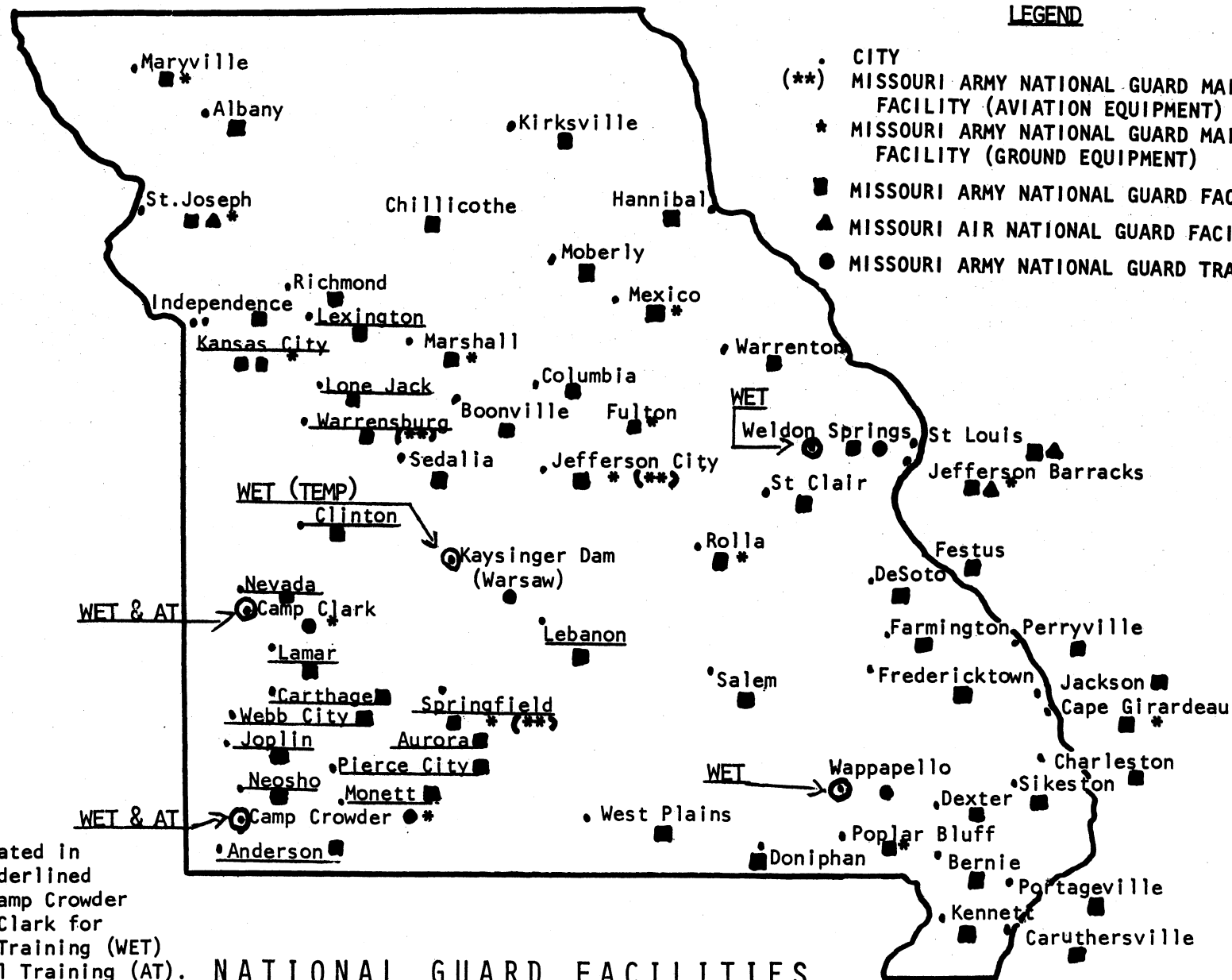
CW4 Arthur H. Porterfield, Jr.
Adjutant

ADJUTANTS GENERAL OF MISSOURI

1820-1829	John O'Fallon
1829-1830	Henry Shurlds
1830-1835	A.J. Williams
1835-1839	Benjamin M. Lisle
1839-1843	James L. Minor
1843-1848	Gustavas A. Parsons
1848-1851	William G. Minor
1851-1851	William A. Roberts
1851-1857	Addison M. Elston
1857-1860	Gustavas A. Parsons
1860-1861	Warwick Hough
1861-1861	George H. Smith
1861-1863	Chester Harding, Jr.
1863-1865	John B. Gray
1865-1869	Samual P. Simpson
1869-1870	George L. Childress
1870-1871	Isaac F. Shepard
1871-1873	Albert Sigel
1873-1875	John D. Crafton
1875-1877	George C. Bingham
1877-1881	Ewing Y. Mitchell
1881-1885	John B. Waddill
1885-1889	James C. Jamison
1889-1897	Joseph A. Wickham
1897-1901	Morris F. Bell
1901-1905	William T. Dameron
1905-1909	James A. DeArmond
1909-1913	Frank M. Rumbold
1913-1917	John B. O'Meara
1917-1917	Arthur B. Donnelly
1917-1917	James H. McCord
1917-1918	Andrew V. Adams
1918-1921	Harvey C. Clark
1921-1925	William A. Raupp
1925-1927	Frank M. Rumbold
1927-1933	Andrew V. Adams
1933-1936	Harold W. Brown
1936-1937	Claude C. Earp
1937-1941	Lewis M. Means
1941-1945	Clifford W. Gaylord
1945-1951	John A. Harris
1951-1964	Albert D. Sheppard
1964-1973	Laurence B. Adams, Jr.
1973-1977	Charles M. Kiefner
1977	Robert E. Buechler

LEGEND

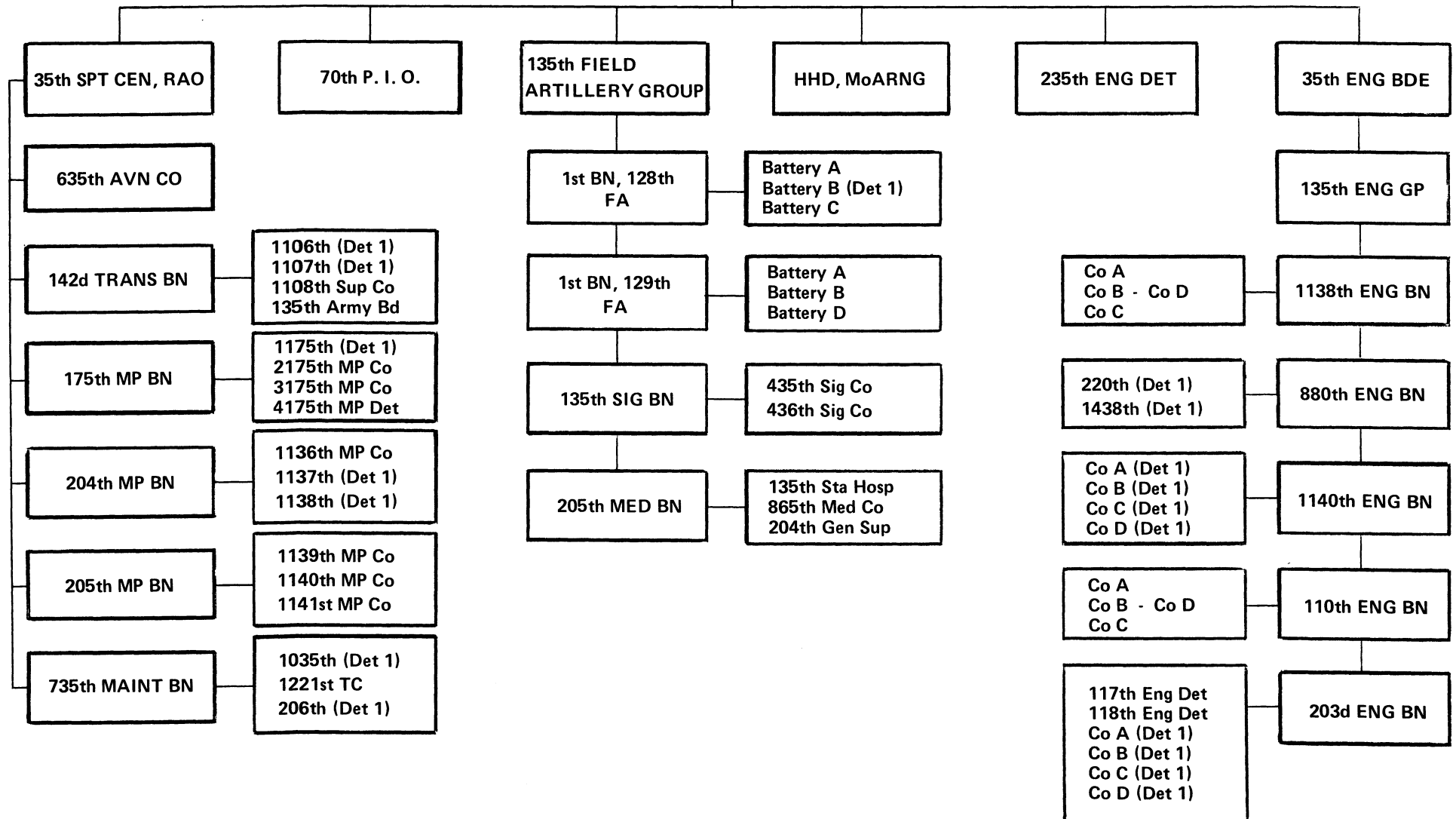
- CITY
- (**) MISSOURI ARMY NATIONAL GUARD MAINTENANCE FACILITY (AVIATION EQUIPMENT)
- * MISSOURI ARMY NATIONAL GUARD MAINTENANCE FACILITY (GROUND EQUIPMENT)
- MISSOURI ARMY NATIONAL GUARD FACILITY
- ▲ MISSOURI AIR NATIONAL GUARD FACILITY
- MISSOURI ARMY NATIONAL GUARD TRAINING SITE



NOTE: Units located in cities underlined utilize Camp Crowder and Camp Clark for Week-End Training (WET) and Annual Training (AT).

NATIONAL GUARD FACILITIES

THE
ADJUTANT GENERAL



MISSOURI NATIONAL GUARD ASSOCIATION

The Missouri National Guard Association (MoNGA) along with its senior affiliate the National Guard Association of the United States is organized for the purpose of: (1) promoting and supporting National Defense, (2) improving the status of the National Guard of the United States and especially the Missouri National Guard, and (3) monitoring and protecting the strength, equipment and missions of the Missouri Army and Air National Guard.

The MoNGA fosters fellowship, exchange of ideas, the enhancement and development of professionalism through an annual conference located within the State of Missouri.

The MoNGA sponsors an educational scholarship program for the continuing higher education of members and dependents of members of the Missouri National Guard.

The MoNGA speaks for the Guardsmember through its strong legislative program to improve the status of and provide additional benefits for the Missouri Guardsmember.

The MoNGA has an active, growing group life insurance program which provides low cost life insurance to all active members. The Guardsmember may be protected up to \$20,000 and all his/her dependents for selected amounts.

Membership is open to all active members, former members and retired members of the Missouri National Guard for a small membership fee approved by the Association. Civilians in related positions to the Missouri National Guard may apply for membership and the benefits of the Association. Outstanding Missourians are recognized by the Association with Honorary Lifetime Memberships by the presentation of a 24 kt Gold Membership Card.

STATE AWARDS

Meritorious Service Medal: The Meritorious Service Medal is the highest honor awarded by the State of Missouri. Recommendation for the award of this medal may be submitted by individuals, units or organizations. The recommendation will be in letter form and submitted through channels to The Adjutant General. Intermediate commanders will comment on the award as appropriate.

The Meritorious Service Medal may be awarded for action under two separate and distinct categories for valor and for merit. The letter of recommendation should be as complete and detailed as possible for each category as outlined in the regulations and shall include a proposed citation.

Conspicuous Service Medal: The second highest honor awarded by the State of Missouri is the Conspicuous Service Medal. A recommendation for the award of this medal may be submitted by individuals, units or organizations. The recommendation will be in letter form and submitted through channels to The Adjutant General. Intermediate commanders will comment on the award as appropriate.

This medal may be awarded to civilians and Guardmembers.

The recommendation will contain a complete justification and shall include a proposed citation.

Missouri National Guard Commendation Ribbon: The Missouri National Guard Commendation Ribbon is authorized to provide tangible evidence of public recognition for highly commendable service, act or achievement must be such that it clearly places the candidate above his peers.

A recommendation for the Commendation Ribbon may be made by any member of the Missouri National Guard. Recommendation will be in letter form and submitted through channels to The Adjutant General. Intermediate commanders will comment on the award as appropriate.

A bronze oak-leaf cluster will be presented for second or succeeding awards of the Commendation Ribbon. A silver oak-leaf cluster may be worn in lieu of five bronze oak-leaf clusters.

National Guard of the United States Service Ribbon: This ribbon with clasp has been awarded to those persons ordered to active duty with the regular services during the period cited. Additional clasps signifying the purpose of the active duty shall be awarded as appropriate in the event of any further call to duty of Missouri National Guard personnel.

State Emergency Duty Service Ribbon: The Adjutant General, at his discretion, may award a State Emergency Duty Service Ribbon to members of the Missouri National Guard ordered to active duty in time of emergency by the Governor to uphold the law and preserve order, protect lives and property, assist civil authorities and for the aid and relief of civilians in disaster.

A bronze star attachment will be issued for each succeeding award of the ribbon. A silver star attachment will be worn in lieu of five bronze stars.

This award shall apply to State service rendered on or after 1 January 1968.

After The Adjutant General has announced the specific periods to be considered, commanders will submit applications for the award and/or attachments will be returned with the application to the organization for proper presentation. General Orders will not be required.

Certificate of Merit, Military: To recognize periods of faithful service, acts or achievements of good public and community relations in the interest and support of the Missouri National Guard is the purpose of the Certificate of Merit, Military.

A recommendation for the Certificate of Merit may be made by any officer of the Missouri National Guard. It will be in letter form and submitted through channels to The Adjutant General. Intermediate commanders will comment on the award as appropriate.

Each recommendation will contain a complete justification and shall include a proposed citation.

Certificate of Appreciation: A Certificate of Appreciation has been designed and procured by The Adjutant General for presentation to Missouri National Guardsmembers who should be recognized upon separation from the guard but who do not qualify for presentation of a higher award. The Certificate is signed by the Governor and The Adjutant General. The letter will contain a brief outline of the individual's service in the Missouri National Guard and a comment by his/her commanding officer as to his/her character and efficient performance of duty.

Certifice of Service: A Certificate of Service has been designed by the National Guard Bureau for issue to individuals upon their retirement or transfer from the Army or Air National Guard in recognition of more than twenty years of honorable or faithful service in the Armed Forces of the

United States at least ten of which were in the Army or Air National Guard.

Long Service Medal and Clusters: A request for award of the medal and/or cluster will be in letter form submitted through channels to The Adjutant General. Each letter will be for one individual only and will include a statement of his/her service in the body of the letter or as an inclosure.

Records in the Office of The Adjutant General will be reviewed to substantiate eligibility upon receipt of the application. If the applicant is eligible for an award, the announcement will be published in General Orders. The medal and/or cluster, including the General Orders, will be mailed to the individual's organization for proper presentation.

Missouri National Guard Active Duty Basic Training Service Ribbon and Certificate: The Missouri National Guard Active Duty Basic Training Service Ribbon and Certificate are designed to recognize members of the Missouri Army and Air National Guard who have honorably and successfully completed an active duty basic training course while a member of the Missouri National Guard. These awards may be presented to all trainees after honorable and successful completion of active duty basic training and award of a primary MOS/AFSC.

Application for the award will be submitted through channels to The Adjutant General, using the proper form. The Service ribbon and completed certificate will be sent to the individual's organization for proper presentation. General Orders will not be required for award of this ribbon and certificate.

Certificate of Merit, Civilian: To recognize the contributions made to the Missouri National Guard by individual citizens, groups of citizens organizations, companies, corporations or other industrial related groups. Community support of the local unit and public service type support by local industry should be included in the types of contributions to be recognized.

A recommendation for the Certificate of Merit may be made by any commander in the Missouri National Guard. The request, submitted through channels to The Adjutant General, will be in letter form describing the contributions to be recognized, a proposed citation and the recipient. In addition, a recommendation will be included for the date and time the award should be made and by whom. Intermediate commanders will comment on the award as appropriate. General Orders are not required for this Certificate.

Letters of Commendation: The use of Letter of Commendation is encouraged at all echelons of command. Copies of correspondence pertaining to this type recognition will become a part of an individual's 201 file.

MISSOURI ARMY NATIONAL GUARD

GENERAL OFFICERS OF MISSOURI ARMY NATIONAL GUARD



BRIGADIER GENERAL JAMES R. CRITES
Commanding General
35th Engineer Brigade
Missouri Army National Guard

BRIGADIER GENERAL HAL F. ROBERTSON
Deputy Commander
Missouri Army National Guard



COLONEL HERMAN A. MYERS
Assistant Adjutant General-Army
Missouri Army National Guard



MISSION CONCEPT OF THE MISSOURI NATIONAL GUARD

The National Guard concept provides for the maintenance of a trained force of able-bodied citizens whose mission is to be ready, at all times, to leave their civilian pursuits bearing arms in the common defense.

The Constitution empowers Congress to "provide for organizing, arming and discipling the militia." Congress also has the power to order the National Guard to active duty during emergencies, to supplement the regular components of the Army and Air Force.

Nevertheless, according to the Constitution, the Army and Air National Guard remains a state-administered force available to the Governor when an emergency arises within the State.

The Missouri State Constitution designates the Governor Commander-in-Chief of the Missouri National Guard.

State statute provides the Governor a Military Chief of Staff -- the Adjutant General -- who is Military Commander of the Missouri National Guard.

Missouri's Adjutant General is Major General Robert E. Buechler. The Adjutant General of the state is appointed by the Governor with the advice and consent of the Senate. General Buechler directs the activities of the Missouri Army and Air National Guard -- approximately 11,000 Guardsmembers. He has a staff located in Jefferson City that assists him in administrative matters.

The state is responsible for appointing, promoting, training and assigning personnel; providing and securing armories and storage facilities; maintaining Federal property and administering Federal funds.

ADMINISTRATIVE ASSISTANT

Legislation: Three bills were sponsored in the first session of the 79th General Assembly in behalf of the state militia/Missouri National Guard, and one bill was introduced relating to Disaster Planning/Civil Defense.

The key bill, SB 124 introduced by Senator Clifford W. (Jack) Gannon, was designed to assist in the retention of members of the militia/Guard by authorizing the payment of \$100 for each year the member volunteered to extend his/her service contract, to be paid in increments of \$100 per year. The second bill, HB 381 sponsored by Representatives Marvin E. Proffer and Clarence H. Heflin, provided an exception to the unemployed members of the militia/Guard by the amount of their military pay for the inactive duty training (weekend) performed. The third bill, HB 384 also sponsored by Representatives Proffer and Heflin, amended Section 105.270, Revised Statutes of Missouri 1969, to afford job protection to members of the militia/Guard for any period of time served on state active duty at the call of the Governor under the constitutional authority of Article IV, Section 6. HB 480, sponsored by Representative Proffer, would, in effect, revise a substantial portion of Chapter 44, Revised Statutes of Missouri 1969, entitled Civil Defense, to bring its provisions into accord with pertinent and guiding federal directives.

SB 124 and HB 384 were signed into law to become effective on September 28, 1977. HB 381 was vetoed on the basis of being inequitable to other citizens and not necessary to the Guard's incentive program. The effect of SB 124 on the retention rate of Guardmembers will not be apparent until the receipt of the supporting appropriation to be requested in the second session of the 79th General Assembly. HB 480 was reported favorably out of the House Committee on Federal-State Relations and Military and Veteran Affairs but did not come to a vote in the House.

Post-Secondary Education Program: The educational grant/scholarship program, generously offered by the several Presidents and Boards of Regents of the State Universities in support of the state militia/Missouri National Guard, continued to expand and now is supported by four of the five state universities, one state college and one post-secondary vocational institute.

The participating institutions and numbers of grants/scholarships are:
Northeast Missouri State University - 25 Undergraduates and 10 Graduates

Northwest Missouri State University - 25 Undergraduates and 25 Graduates
Central Missouri State University - 25 Undergraduates and 10 Graduates
Southeast Missouri State University - 5 Undergraduates and 2 Graduates
Missouri Western State College - 25 Undergraduates
Linn Technical College - 5 Undergraduates

This program over a period of years should prove to be of lasting benefit in achieving its dual objectives, that of providing opportunities for obtaining advanced education to deserving young men and women and of assisting materially in maintaining the strength and quality of the state militia/Missouri National Guard.

DISASTER PLANNING AND OPERATIONS OFFICE

CIVIL DEFENSE

The Seventy-Fourth General Assembly in 1967 provided for the merger of Civil Defense and the Adjutant General's Office and changed the name of the Office from Division of Civil Defense to "Disaster Planning and Operations Office, Civil Defense". The law includes responsibility for Emergency Resources Management for the State.

The Missouri Disaster Planning and Operations Office (DP00) is responsible for developing a state-wide emergency capability which will make the maximum use of resources and minimize casualties and damage caused by natural and manmade disasters. Emergency planning and operations (Civil Defense) is a joint responsibility of Federal, State and local governments.

The county and city coordinators of disaster planning and operations and civil defense are appointed by the executive officers of each local political subdivision. The State Office provides guidance and assistance to the local organizations, but does not have or exercise command or control over their activities.

Approximately 90 percent of the local coordinators in Missouri who are engaged in disaster planning and civil defense are volunteers and a number of others are paid on a part-time basis.

The Missouri DP00 functions as a coordinator between state agencies, local governments and the Federal government. A State Disaster Operations Plan assigns responsibilities for actions to be taken by appropriate State agencies and departments in the event of a disaster or emergency.

NATURAL DISASTERS

During the Spring and Fall of 1973, and the Spring of 1974, the State suffered three flood disasters. In late April 1975, tornadoes struck Neosho and in other areas, high winds caused extensive damage in four counties causing a fourth major disaster. The fifth major disaster was caused from heavy rains and flash flooding in the Joplin area and four counties in July 1976. Governor Joseph P. Teasdale requested Major Disaster No. 6 for a seven county area in West Central Missouri which was granted by the President under Public Law 93-288 on May 7, 1977.

One hundred and seventy six (176) counties have been declared in major disasters with over 580 political subdivisions represented. Some

counties have been involved in four major disasters.

Governor Teasdale has requested three Secretarial Disasters from the Small Business Administration. These disasters were of a lesser nature and affected the cities of Bethany, Cape Girardeau and Lake of the Ozark region.

During the periods following each disaster, the State Disaster Planning and Operations Office was swamped with calls for assistance. These requests were coordinated with appropriate state and Federal agencies to lend necessary assistance. Equipment such as pumps and generators were obtained by this office through the Federal Defense Civil Preparedness Agency. The Staff gathered data and information for damage assessment and relayed it with a recommendation about seeking a Presidential Major Disaster Declaration or Secretarial Declaration to the Governor.

Within the last fiscal year, this office has terminated three Federal-State Agreements concerning Major Disasters. Other than damage assessment and the preparations of requests, this office has no administrative responsibilities for Secretarial Declarations.

This office is now administering three major disaster programs which will continue into the 1978 fiscal year.

PLANNING

The State Radiological Emergency Plan was updated in July 1977. The Standing Operating Procedure Manual for the State Emergency Operation Center was updated in August 1977. A day and a half class for DP00 personnel was conducted in August 1977 to acquaint the staff with the provisions of the SOP and related subjects. Work continues on plan updates of local CD organizations across the State.

COMMUNICATIONS AND WARNING

The Disaster Planning and Operations Office maintains and operates a communications center in the State Emergency Operations Center. This facility serves the daily communications needs of the Disaster Planning and Operations Office and the Governor's Office and other State agencies are required. The following systems provide record and/or voice communications with local and federal agencies:

- (1) National Warning System
- (2) Civil Defense National Voice System
- (3) Civil Defense National Teletypewriter Service

- (4) Civil Defense National Radio Service
- (5) State Highway Patrol Radio System
- (6) Missouri Uniform Law Enforcement System (MULES)
- (7) Law Enforcement Point-to-Point Radio System
- (8) State National Guard Single Sideband Net
- (9) Fifth US Army State Area Command Emergency Net
- (10) State Highway Department Radio System
- (11) Disaster Operations Administrative Net
- (12) Radio Amateur Civil Emergency Service
- (13) Citizens Band Radio Service (Monitor Channel 11)
- (14) Emergency Broadcast System Remote Pickup Unit
- (15) TELEX Teletypewriter Service
- (16) NOAA Weather Wire Teletypewriter Service
- (17) Communications Recording System

Two communications/warning exercises are conducted annually to enhance operational readiness. The MULES terminal was recently upgraded to an IBM-3767 terminal.

This office assists communities in establishing communications and warning programs and assists in obtaining federal funds for one-half the cost of approved projects. During the year sirens were installed in 24 communities under this program including the City of Springfield at a cost of \$300,000. A cable TV warning system was installed in one community.

PUBLIC INFORMATION

The Public Information Program is designed to inform and educate the public regarding the work of the Disaster Operations Office and its staff and to aid local coordinators in their own public relations programs.

Anything the DP00 does which affects either the entire state or an individual community is appropriately publicized through special releases to the media.

Educational releases are mailed to local coordinators, monthly, for their use under their own names. These serve to inform the public on proper actions during a disaster and to give the local coordinator an opportunity to acquire some visibility.

Among regular public information activities, is the publishing of a bi-monthly newsletter. It goes to local coordinators and public officials as well as to state officials. It is also sent to a wide national mailing and overseas. The Newsletter was awarded first place in state newsletter

competition at the United States Civil Defense Council Conference in New Orleans in their 1976 fall meeting. During the past four years, the Newsletter has received three first awards and a second.

An extensive circulating film library on civil defense subjects is maintained, with the film available both to local coordinators and to institutions and the public for informational and educational use.

Informational literature and pamphlets are supplied to individuals and local coordinators on request.

Governor Joseph Teasdale declared March Disaster Preparedness Month. Similar proclamations were signed by local mayors and presiding judges. The National Weather Service worked with the DP00 in publicizing Disaster Preparedness Month and on March 9, the National Weather Service and Civil Defense Coordinators all over Missouri participated in a state-wide test of tornado preparedness.

In less than 15 minutes, the warning was fanned out throughout the entire state after originating with the National Weather Service Office in St. Charles, Missouri. Publicity generated by this project by the Weather Service, the DP00 and local coordinators reached an estimated 2.5 million readers besides radio and TV broadcasts.

EMERGENCY READINESS ASSISTANCE

Emergency Readiness Assistance is a means by which professional "on-site" assistance is rendered to local communities in determining their emergency capabilities. The process is initiated by local officials requesting the Disaster Planning and Operations Office to survey the jurisdiction to discover its strong and weak points.

The first step in the survey is meeting with community leaders in which the goals and methods of the survey are explained. Interviews with elected and appointed officials follow. Representatives of business and industry are consulted and emergency equipment and facilities are inspected.

Following the survey, a report is written which contains an assessment of present capabilities, recommendations for increasing the community's emergency readiness and an action plan establishing priority activities and target dates for accomplishing objectives.

Following the ERA survey and distribution of the report, state and federal efforts are concentrated in the community to assist the local coordinator in developing needed programs.

Emergency Readiness Assistance Reports have been prepared in the past and locally approved for the following communities:

St. Joseph/Buchanan County
Springfield/Greene County
City of Independence
City of Kansas City
Clay County
Lakes Country Regional Planning Commission
Cape Girardeau County
Jackson County
Ray County
Platte County
Cass County
St. Louis City
St. Louis County
Jasper County
Butler County

The Emergency Readiness Assistance Program is an important tool for the development of increased capabilities to cope with disasters and serious emergencies in local communities. Areas where such activities have been carried out have demonstrated notable improvement in their emergency preparedness abilities. Follow-up assistance at regular intervals is provided by personnel of the Disaster Planning and Operations Office.

RADIOLOGICAL MAINTENANCE AND CALIBRATION FACILITY

The Radiological Defense Maintenance and Calibration Facility (RADEF) began operations in 1966. This is a 100% federally funded program under a contract between the Office of the Adjutant General of Missouri and Federal Defense Civil Preparedness Agency, Department of Defense. The funding for this contract averages about \$80,000 per year with no cost to the State.

The Maintenance and Calibration Section is staffed by four full time employees. This facilities is under the direct supervision of the Disaster Planning and Operations Office, Civil Defense and coordinates its operations with the State Radiological Defense Officer within that agency.

RADEF provides inspection, maintenance and calibration of some 55,000 radiological detection and measuring instruments located in public fallout shelters, monitoring stations, schools and state and federal installations throughout the State of Missouri. These instruments and equipment have been granted to the State of Missouri at no cost to the State.

At the present time these instruments are inspected, repaired (where necessary) and calibrated every two to four years and fresh batteries are placed with the instruments to insure operational readiness at all times.

The Maintenance and Calibration Facility also provides a complete Retrofit Program for the CDV-715 High Range Radiological Survey Instrument. This program provides for a complete exchange of sub-standard electronic components in order to prolong the instrument's life. Reliability assurance tests are completed on each instrument.

Due to the closure of Civil Defense Staff College, the C & M Officer has been given primary responsibility of training Radiological Response personnel throughout the State. These persons, usually recruited from among the employees of city, county and state government agencies and supplemented by volunteers and the private sector, are trained to perform such functions as Radiological Defense Officer, Damage Analysis and Assessment, Radiological Monitoring Operations and Decontamination.

RADEF also provides assistance to local communities and government agencies for Emergency Response Planning for Radiological Contingencies.

RADIOLOGICAL DEFENSE MONITORING STATIONS

The Disaster Operations Office is responsible for establishing and maintaining a state-wide system to detect, measure, analyze and report radiation resulting from a nuclear detonation or other nuclear incident/accident in order to protect the populace from excessive exposure to nuclear radiation.

The present Radiological system consists of approximately 1,475 fixed monitoring stations located throughout the state. These stations are equipped with radiation detection and measuring devices and a packet containing "Standard Operation Procedure". Each station has two or more training monitors assigned. There are about 4,000 radiological monitors currently trained.

The Disaster Operations Office has established nine Aerial Radiological Monitoring Stations located at West Plains, Springfield, Joplin, Kennett, Poplar Bluff, Fenton, St. Louis County, St. Charles and Hannibal.

TRAINING AND EDUCATION

Training activities for Disaster Planning and Operations Office for FY 77 were aimed primarily toward (but not limited to), educating local civil defense coordinators and public officials in matters relating to civil defense.

SEMINARS: Two basic and three advanced seminars for local coordinators and officials were conducted during fiscal year 1977. These seminars have as their objective, the indoctrination of recently appointed local civil preparedness coordinators in the duties, responsibilities and techniques of their jobs. Local officials attending are informed of their responsibilities in the field of civil preparedness and made aware of the tasks facing coordinators in

their jurisdictions.

Seminars were held at:

St. Louis - Advanced
Platte County - Basic
St. Joseph - Advanced
Lake Ozark - Advanced
Jefferson City - Basic
Total attendees: 131

PUBLIC OFFICIALS CONFERENCES: Nine conferences for public officials were held, one in each of the Highway Patrol Troop District areas. Conferences were designed to inform elected officials of current trends in civil defense and outline the elements of a sound civil defense program. At seven of these conferences, a representative of the military support section gave a briefing on National Guard support to civil authorities and request procedures. Total attendees: 351

The State Disaster Operations Office promotes training in many other areas of emergency preparedness. For example, assistance is provided to local subdivisions in the training of auxiliary police, firemen and rescue personnel. Course materials such as student manuals, instructor guides, films and technical guidance are provided by the State Disaster Operations Office.

A Training and Education exhibit was displayed at the State Teachers Convention promoting the "Your Chance to Live" course. The "Your Chance to Live" course was placed in 49 additional schools, making it possible for an additional 6,500 students to complete the course. A total of 650 films were loaned to support those schools using the "Your Chance to Live" course.

The DCPA Staff College located in Battle Creek, Michigan provides training for state and local personnel through resident courses ranging in length from one to eight weeks. The Staff College also offers the following home study courses, free of charge:

1. Civil Defense, U.S.A.
2. Director/Coordinator
3. Introduction to Radiological Monitoring

NUCLEAR CIVIL PROTECTION PLANNING

This program provided by a Federal-State contract, is financed by the Federal Defense Preparedness Agency (DCPA) and is under the supervision of the Disaster Planning and Operations Office, Office of the Adjutant General.

The total effort to plan for survival of the greatest number of people faced with a probable nuclear attack is called "Nuclear Civil Protection (NCP) Planning". This major DCPA program is directed toward providing decision-making officials with two basic options:

(1) Protecting people essentially in place at or near their places of residence.

(2) The orderly relocation of people in time of international crises, from areas of potentially high risk from the direct effects of nuclear weapons to low risk host areas, and their reception, care and protection in the host areas.

Much work has already been accomplished by DCPA under the first option of protecting people in place. The National Fallout Shelter Program has identified shelter spaces for millions of persons. Starting in 1973, this work was expanded to include surveying for best-available shelter from nuclear blast and heat effects as well as fallout in high-risk areas. These are called "all effects" surveys. In low-risk areas, surveys continue to concentrate on best available fallout protection.

As an adjunct to the shelter surveys, DCPA's Community Shelter Planning (CSP) Program has produced local plans over the past 10 years to move people to shelters in all 114 counties and St. Louis City. These plans tell people where to go and what to do in case of threatened nuclear attack and have been distributed to the public or held in camera-ready stage for distribution during increased international tension.

CRISIS RELOCATION PLANNING - CONCEPT AND NEED

The work of DCPA under the second option known as Crisis Relocation Planning (CRP) is much more recent. The CRP concept is still being refined, mainly through various pilot projects. CRP may be defined as the evacuation of high-risk areas when a nuclear attack threatens and the temporary relocation of the residents of those areas into small towns and rural sites, called "host areas", where nuclear blast and fire effects are not likely to occur.

The crisis relocation option includes State and local planning for:

- (1) Allocation of risk-area populations to appropriate host areas.
- (2) Host-area reception and care, including provision of fallout protection and preparation of standby emergency information materials for the public.
- (3) Logistical support of relocated people.
- (4) Risk-area operations, including initial relocation of people, security measures to keep essential industry in operation in the risk areas, and furnishing of best-available blast protection for persons who would be in the risk areas in event of attack. Workers in key industries which must operate during a crisis period would be relocated.

Crisis relocation planning has peacetime as well as wartime value. It can be used to protect people not only from nuclear blast and fire, but also from the effects of: (a) slowly developing natural disasters, such as hurricanes and floods and (b) certain types of peaceful accidents, such as those resulting in the release of harmful or lethal fumes into the atmosphere.

Planned relocation would not be practical, however, as a protective measure against sudden and unpredictable events, such as tornadoes, flash floods, earthquakes, or an enemy attack that occurs without warning. The probability of attack occurring without warning is considered low and planners believe a period of rising international tension would be likely, including such telltale events as the evacuation of enemy cities.

DISASTER PREPAREDNESS PROGRAM

The Disaster Preparedness Program is authorized by Section 201, Public Law 93-288, (The Disaster Relief Act of 1974), passed by the 93rd Congress.

This authorizes the President to establish a program of disaster preparedness that utilizes services of all appropriate agencies (including the Civil Preparedness Agency) and includes:

- (1) Preparation of Disaster Preparedness Plans for Mitigation, Warning, Emergency Operations, Rehabilitation and Recovery.
- (2) Training and Exercises
- (3) Post Disaster Critiques and Evaluations
- (4) Annual Review of Programs
- (5) Coordination of Federal, State and Local Preparedness Programs
- (6) Application of Science and Technology
- (7) Research

Upon application by a State, the President is authorized to make grants not to exceed in the aggregate to such state \$250,000 for the development of plans, programs and capabilities for disaster preparedness and prevention. Such grants shall be applied within one year from the date of enactment of this Act. Any State desiring financial assistance under this section shall designate or create an agency to plan and administer such a disaster preparedness program and shall, through such agency, submit a state plan to the President. In addition, the Federal Disaster Assistance Administration may make matching grants of up to \$250,000 annually to the State for improving, maintaining and updating state disaster plans.

Missouri applied for their grant and submitted a three year detailed work plan on September 1, 1975. The application was approved the following month,

October 1975. Work began immediately and the office was fully staffed by January 1, 1976.

The Governor designated the Department of Public Safety as the responsible agency for disaster preparedness in Missouri. The Director of Public Safety designated the Disaster Planning and Operations Office, Civil Defense a division of the Office of the Adjutant General as the agency responsible for the administration of the Missouri Disaster Preparedness Office.

The Disaster Preparedness Program to date is current or ahead of schedule in all phases of the Program set out in the Grant Work Guide. On August 31, 1977, Mr. Henry Molter and Mr. Bill Nesbit from the Kansas City Office of Federal Disaster Assistance Administration, were in Jefferson City to discuss our Program and budget to date, and mutually agreed that all grant conditions are being maintained on schedule.

BUDGET

The Emergency Preparedness Program of the Missouri Disaster Planning and Operations Office operated with a \$140,756.00 State appropriation for the fiscal period, July, 1976, through June 30, 1977 and a matching amount from the Federal Defense Civil Preparedness Agency as follows:

Personal Services	\$108,041.00
Equipment Purchases and Repairs	3,681.00
Operations	29,034.00
Total from General Revenue	\$140,756.00

The federal funds disbursed by this agency during the 1977 fiscal year are as follows:

Personnel and Administrative Program (P&A)	\$463,496.83
Hardware Program - For Equipment, Services	447,032.38
Facilities and Training	
Disaster Planning Program Contract	68,436.59
Nuclear Civil Protection Contract	163,677.95
Training and Education Contract	71,267.78
(Contract closed)	
Calibration and Maintenance Contract	72,375.00
Training Seminars for Local Directors Contract	47,196.72
Flood Disaster #372 (4-19-73)	29,529.10
Flood Disaster #407 (11-1-73)	47,508.18
Flood Disaster #439 (6-10-74)	233,934.36
Disaster #466-Tornado and High Winds (5-3-75)	113,009.16

Flood Disaster #516 (7-21-76)	\$318,792.92
Disaster #535-Tornadoes (5-7-77)	<u>254,963.65</u>
Total Federal Funds disbursed during reporting period FY 76	\$2,331,220.62
Total disbursed for four Disasters to June 30, 1976	\$14,648,458.44

The above figures represent federal funds only and do not reflect matching amounts expended by the State and local political subdivisions. When this is considered, the total amounts expended in the State for Disaster Preparedness Programs in FY 1977 are as follows:

	<u>Federal</u>	<u>State & Local</u>	<u>Total</u>
P & A	\$463,496.83	\$463,496.83	\$926,993.66
Hardware	447,032.38	447,032.38	894,064.76
Planning Program, NCP, T & E, C & M, Seminars	422,954.04	-0-	422,954.04
Natural Disasters	<u>997,737.37</u>	<u>100% Grant</u>	<u>997,737.37</u>
GRAND TOTAL	2,331,220.62	910,529.21	3,241,749.83

Expenditures shown do not include expenditures of local political subdivisions for which no federal funds were contributed so it may be assumed the total expenditures for Emergency Preparedness in the State was much larger than the Grand Total shown above.

FEDERAL AID PROGRAMS

PERSONNEL AND ADMINISTRATIVE

Under the provisions of Federal Public Law 85-606, the Federal Government may assist local Emergency Preparedness organizations by reimbursing up to 50% of the eligible cost of personnel and administrative expenses.

The Missouri Disaster Planning and Operations Office, under this law administered Federal Funds in the 1977 fiscal year totaling \$463,496.83 to 59 local Emergency Preparedness Organizations plus the Missouri Disaster Operations Office.

In addition to the basic requirements, political subdivisions participating in the Public Law 85-606 (P&A) program must place Emergency Preparedness employees under an approved merit system, appropriate funds to the Emergency Preparedness Organization and submit a budget.

HARDWARE

The Federal Defense Civil Preparedness Agency provides Matching Funds to eligible Emergency Preparedness Organizations for supplies, equipment, facilities and training in accordance with Public Law 81-920 and as amended by Public Law 85-606.

In the fiscal year 1977, Missouri's political subdivisions spent \$392,415.01 on operational facilities, equipment and training. This amount was matched by Federal contributions of \$392,415.01 under the Hardware Contributions Program. The funds were expended for communications and warning and emergency operating centers plus other equipment needed.

Under the Hardware Contributions Program, once a project application is approved, purchase and payment for the item is made by the local subdivision. Reimbursement is then requested and the Federal Government contributes up to 50% of the cost.

SURPLUS PROPERTY

The Missouri Disaster Planning and Operations Office coordinates with the State Agency for Surplus Property in the administration of the Surplus Property Donation Program.

To be eligible for participation in the Surplus Property Program, political subdivisions must meet the same requirements as for other forms of Federal financial assistance.

This program continues to be one of the most popular programs, because for a small handling charge, political subdivisions may obtain many items of value to them.

The State Agency for Surplus Property has warehouse facilities in Jefferson City from which the property is donated to eligible emergency preparedness organizations.

In fiscal year 1977, a total of 188 local government organizations and 14 state agencies were eligible to participate in the program. Surplus Property having an original acquisition cost of \$1,323,331.08 to the Federal Government was obtained.

EXCESS PROPERTY

During fiscal year 1977, the Missouri Disaster Planning and Operations Office and eligible subdivisions of the State participated in the Excess Property Loan Program.

The program is designed to loan emergency type equipment, for a period of up to 8 years, to assist in the development of better emergency services.

In fiscal year 1977, a total of 45 emergency preparedness organizations participated in the program and they obtained Excess Property having an original acquisition cost of \$990,839.56 to the Federal Government.

SUMMARY OF FEDERAL ASSISTANCE RECEIVED, EXCLUDING DISASTER FUNDS

The attached charts indicate a recapitulation by counties of Federal

Financial Assistance Programs administered by the Disaster Planning and Operations Office of the Adjutant General during the 1977 fiscal year. On hand, but not included in the recapitulation are equipment and surplus property procured in earlier years.

In addition to the Federal assistance obtained, the Missouri Disaster Planning and Operations Office has been instrumental in coordinating the various emergency preparedness programs through numerous personal visits by the Coordinator and employees of this office to virtually every county within the State. The results have proven very successful both from a public relations viewpoint and the development of emergency preparedness programs.

The four columns on the following chart deal primarily with money actually received by the political subdivisions of the State of Missouri, except in the case of surplus and excess property. This column reflects a value of the original acquisition cost of the property to the Federal Government.

NOTE: Totals reflected in the following chart do not necessarily correspond to those shown in the budget section of this report for the following reasons:

The chart figures refer to sums received or approved during fiscal year 1977 while budget expenditures are based on actual disbursements during the 1977 fiscal year.

FEDERAL FINANCIAL ASSISTANCE

Received or Approved During Reporting Period

County	Personnel & Admin Allocation	Facilities & Hardware	Surplus Property*	Excess Property*
Adair	\$	\$ 19,975.00	\$ 16,138.26	\$
Atchison				
Audrain	3,365.98		2,594.02	
Barry				13,863.00
Barton			35.67	
Bates			1,658.00	
Benton			805.62	
Bollinger			151,509.00	81,945.00
Boone	7,122.74	73,575.16	7,779.23	
Buchanan	1,389.85	17,906.00	551.12	
Butler	6,689.34	3,660.55	5,297.72	29,707.00
Caldwell				
Callaway			16,704.39	
Camden		3,608.58	3,673.74	39,789.00

County	Personnel & Admin Allocation	Facilities & Hardware	Surplus Property*	Excess Property*
Carroll	\$ 1,899.00	\$	\$ 1,482.88	\$
Carter			377.04	6,732.00
Cass	613.35	5,661.64	1,501.71	20,085.00
Cedar			19,197.14	
Chariton		3,201.28	540.80	1,712.00
Christian			555.13	12,114.00
Clark			498,562.46	
Clay	14,018.27	14,717.45	4,242.74	54,500.00
Clinton	1,535.36			
Cole	1,307.72	382.16	44,460.08	
Cooper	1,732.62	2,417.69	4,185.00	25,715.00
Dallas			1,393.52	
DeKalb			1,343.63	
Douglas				
Dunklin	3,160.44	2,227.73	24,897.36	
Franklin			33.05	
Gentry				
Greene	15,619.64	106,467.88	14,814.39	93,150.00
Grundy				
Harrison				
Hickory			9,504.85	35,501.00
Holt			2,613.81	
Howard			723.76	
Howell	4,114.82	9,482.63	678.99	4,050.00
Jackson	51,830.76	12,029.72	21,422.73	648.00
Jasper	18,700.14	7,412.10	3,778.67	54,236.00
Jefferson	3,582.00	277.08	3,341.56	
Johnson			5,046.49	
Knox			141.26	5,025.00
Lafayette			440.92	
Lawrence		9,409.30	6,153.81	62,618.00
Lewis			129.76	11,588.00
Lincoln				3,993.00
Linn	1,685.68		607.53	
Livingston	675.00		14,920.47	
Macon	635.08		4,364.76	
Madison			385.15	
Maries			635.86	
Marion	5,959.44		1,847.00	
McDonald	150.00		323.52	
Mercer			720.50	
Miller			724.90	46,449.00
Mississippi			555.05	19,254.00
Moniteau			302.71	
Monroe			7,532.60	
Montgomery			138.36	
Morgan			604.52	7,806.00
New Madrid			4,700.00	12,537.00
Newton	1,899.98		1,848.35	15,978.00
Nodaway			11,360.80	
Oregon		4,218.41		

County	Personnel & Admin Allocation	Facilities & Hardware	Surplus Property*	Excess Property*
Osage	\$	\$	\$ 2,840.02	\$
Pemiscot			3.86	
Perry			1,931.95	
Pettis	624.43		3,922.04	3,993.00
Phelps	4,137.39	22,684.12	1,650.99	19,420.00
Platte	637.60			6,451.00
Polk		11,700.00		
Pulaski			202.47	
Ralls				
Randolph				
Ray				
Reynolds				7,512.00
St. Charles	5,015.99	8,298.07	6,799.38	12,147.00
St. Francois		1,760.50	1,924.55	
St. Genevieve	730.95		4,472.40	
St. Louis County	86,496.44	16,216.76	326,396.45	123,760.56
St. Louis City	31,059.75	18,641.95		
Saline	75.00		642.96	
Schuyler				
Scotland			302.78	25,714.00
Scott	180.12	2,909.19	4,718.96	8,781.00
Shannon				
Shelby			8,773.86	
Stoddard	560.26	1,674.29	1,480.95	
Taney			140.33	5,025.00
Texas			1,286.96	
Vernon			11.52	
Warren			125.95	
Wayne			8,760.69	36,213.00
Webster		6,669.10		
TOTAL	\$267,205.14	\$387,184.34	\$1,306,271.46	\$908,011.56
<u>State Agencies</u>				
Adjutant General			51.38	
Administration			1,054.37	
Agriculture			1,936.87	
Conservation			695.51	
Water Safety			92.60	
Fire Marshall			261.80	
Highway Patrol			4,442.57	
Natural Resources			7,322.69	
MoDP00	159,766.13	5,231.27	917.47	82,828.00
Public Safety			80.81	
Probation & Parole			203.55	
	\$426,971.27	\$392,415.61	\$1,323,331.08	\$990,839.56

*Original acquisition cost to Federal Government

JUDGE ADVOCATE/INSPECTOR GENERAL OFFICE

General Inspections, Missouri Army National Guard

By Statute (32 USC 105), the Secretary of the Army shall have an inspection of all Army National Guard units at least once a year by Inspectors General to determine whether:

The amount and condition of property held by the Army National Guard is satisfactory;

The Army National Guard is organized as provided in Title 32, United States Code;

The members of the Army National Guard meet prescribed physical and other qualifications;

The Army National Guard and its organizations are properly uniformed, armed and equipped and are being trained and instructed for active duty in the field; and,

Army National Guard records are being kept in accordance with Title 32, United States Code.

The required annual (FY 77) inspections of units/activities of the Missouri Army National Guard were conducted during the period 8 March to 9 June 1977 by Inspectors General assigned to Headquarters, Fifth United States Army, Fort Sam Houston, Texas.

The general inspection was an overall evaluation of the total unit. It was designed to assess the organization as a whole and the effectiveness of its operations. As appropriate to the level of the inspection, Inspectors General looked for wise and thoughtful management of men, money and material as a contributing factor in motivating men to better mission performance. They were concerned not only with the adequacy of mission performance but also with the adequacy of resources and the soundness of guidance provided. The Inspectors covered 28 separate areas of inquiry as follows:

Reports with Deficiencies

Actual strength.....	1
Attendance at training assemblies for preceding 12 months.....	31
Organization and assignment of personnel.....	16
Personnel qualifications.....	16
Morale and appearance.....	0
Recruiting and Retention Programs.....	12
Admin, Supply, and Maint Tech Program.....	9
Admin Records, Procedures and Publications.....	37
Administration of Federal Funds.....	23

Supply Records and Procedures.....	37
Maintenance of Individual and Organizational Property.....	37
Storage and Security of Supplies, Equipment, Facilities.....	8
Training Equipment, Facilities and Management.....	27
Equivalent Training.....	18
Alert and Mobilization Plans, Training and Equipment.....	26
Command and Staff Supervision and Training.....	10
Correction of Irregularities and Deficiencies Noted at	
Previous Inspection.....	29
Army Equal Opportunity Program.....	11
Security of Arms and Ammunition.....	29
Physical Security of Army Vehicles and Aircraft.....	24
Wiretap, Investigation Monitoring, and Eavesdrop Activities.....	0
Army Energy Conservation Program.....	0
Military Pay Administration.....	8
OMS/AMSA.....	6
Aviation.....	0
Unit Readiness Report.....	0
Federal Recognition.....	6
Selective Service Section.....	1

A total of 63 unit/activity inspections, consolidated into 37 unit reports and seven activity reports, were made during the inspection period. A total of 422 deficiencies were recorded on the 44 inspection reports. The number of deficiencies recorded in each area of inquiry is reflected under the column entitled Reports with Deficiencies above. It was recommended by the Inspectors General that command emphasis be continued in the following areas:

Security of Arms and Ammunition; Attendance at Training Assemblies for Preceding 12 months; Physical Security of Army Vehicles and Aircraft; Personnel Qualifications; and Equivalent Training.

All units were rated satisfactory. A total of ten unit/activities commanders were commended for the noteworthy conditions of their commands at the time of the annual inspection, namely:

35th Support Center (RAO)
HHD, 142d Transportation Battalion
HHD, 204th Military Police Battalion
117th Engineer Detachment (WP)
118th Engineer Detachment (WP)
204th General Supply Company
Unit Training Equipment Site No. 1
Army Aviation Flight Activity
Army Aviation Support Facility
Transportation Aircraft Repair Shop

RECRUITING AND RETENTION

This section was organized in August 1971 and is composed of the Recruiting and Retention Officer, and a Recruiting and Retention Specialist.

The Recruiting and Retention Officer is responsible for advising the Adjutant General of Missouri on recruiting and retention matters and administers such programs as specified by the Department of the Army, the National Guard Bureau and the Adjutant General.

This staff officer is responsible for the formulation, planning, coordination and operation of the state recruiting and retention programs. He formulates recruiting and retention procedures and policies and provides written guidance to commanders and recruiting personnel on all matters affecting recruitment. He has general technical supervision over subordinate recruiting and retention personnel and represents the Adjutant General when coordinating with civil and military officials. Everything this section does is designed to assist the unit commanders with their own recruiting and retention programs.

G1

General - Fiscal Year Ending 30 June 1977: The Military Personnel Division (G1) has the responsibility for the military personnel administration and management of commissioned officers, warrant officers and enlisted personnel assigned to Missouri Army National Guard, and is responsible for keeping the Adjutant General informed of all matters pertaining to military personnel management. All recommendations for personnel policies and preparation of directives as applicable to the Missouri Army National Guard are formulated by the Military Personnel Division in accordance with the Missouri Military Code, National Guard Regulations and Department of the Army Regulations. The Military Personnel Division supervises and administers all personnel actions including enlistments, appointments, transfers, promotions, reductions, separations, classification and maintenance of personnel records of all Army National Guard officers, warrant officers and enlisted personnel. A roster of AG-201 military personnel record files is maintained to include complete records of service of enlistment and/or appointment of commissioned officers and warrant officers. The MoARNG Retired Lists are maintained by this division. Responsible for administration of the MoARNG Awards Program.

Missouri Army National Guard Members Serve in the Following Type Organization

Headquarters and Reporting Units: These commands comprise of 19 organization headquarters and 69 units; 15 of these units are split into 30 part units, for a total of 88 reporting units serving 55 Missouri cities, towns and communities. They are local Forces, your Missouri Army National Guard ready for any State emergency and also a part of the Ready Reserve of the US Army ready for federal mobilization.

Major Headquarters Commands

- 1 - State Headquarters
- 1 - Support Center, Rear Area Operations
- 1 - Engineer Brigade (Corps)
- 1 - Field Artillery Group

Group Commands

- 1 - Engineer Group (Combat)
- 1 - Field Artillery Group

Battalion Commands

- 3 - Engineer Battalion (Combat)
- 1 - Engineer Battalion (Combat Heavy)
- 1 - Engineer Battalion (Composite)
- 2 - Field Artillery Battalions (155mm, Towed)
- 1 - Maintenance Battalion
- 1 - Medical Battalion
- 3 - Military Police Battalion
- 1 - Signal Battalion
- 1 - Transportation Battalion (Aircraft Maintenance)

Headquarters Detachment

- 1 - State
- 1 - Engineer Battalion (Composite)
- 1 - Maintenance Battalion
- 1 - Medical Battalion
- 3 - Military Police Battalions
- 1 - Signal Battalion
- 1 - Transportation Battalion

Detachment

- 2 - Engineer (Water Purification)
- 1 - Engineer (Utilities)
- 1 - Military Police (Criminal Investigation)
- 1 - Public Information (Field Service)

Academy

- 1 - State Military Academy (Officer Candidate and Non Commissioned Officer Courses)

Hospital

- 1 - Station Hospital (100 Bed)

Band

- 1 - Army Band (31 Piece)

Headquarters Companies

- 1 - Engineer Brigade (Corps)
- 1 - Engineer Group (Combat)
- 3 - Engineer Battalions (Combat)
- 1 - Engineer Battalion (Combat Heavy)

Headquarters Batteries

- 1 - Field Artillery Group
- 2 - Field Artillery Battalions (155mm, Towed)

Companies

- 1 - Aviation (Assault Helicopter)
- 12- Engineer (Combat)
- 3 - Engineer (Combat Heavy)
- 1 - Engineer (Equipment Maint)
- 1 - Engineer (Combat Support Equipment)
- 1 - Engineer (Float Bridge)
- 1 - Maintenance (Heavy Equipment)
- 1 - Maintenance (Forward)
- 9 - Military Police
- 1 - Medical (Ambulance)
- 2 - Signal (OP) (Small Headquarters)
- 1 - Supply (Aircraft and Missile Repair Parts)
- 1 - General Supply (General Support)
- 2 - Transportation (Aircraft Maintenance)
- 1 - Transportation (Medium Truck - Cargo)

Batteries

- 6 - Field Artillery (105mm, Towed)
- 2 - Field Artillery (Service) (105mm, Towed)

Missouri Army National Guard Strength

	<u>AUTHORIZED</u>	<u>MALE</u>	<u>ASSIGNED</u> <u>FEMALE</u>	<u>TOTAL</u>
Officer	620	553	11	564
Warrant Officer	192	190		190
Enlisted	<u>7,984</u>	<u>7,677</u>	<u>212</u>	<u>7,889</u>
TOTAL	8,796	8,420	223	8,643

Officer and enlisted (Guardsmen and Guardswomen) - Trained and "Combat Ready" to serve with the Active Army.

These Guardmembers belong to the following branches:

Air Defense Artillery
Adjutant General's Corp
Armor

Medical Corps
Medical Service Corps
Army Medical Specialist
Corps

Army Nurse Corps
 Chaplain Corps
 Chemical Corps
 Corps of Engineers
 Dental Corps
 Field Artillery

Military Intelligence
 Military Police Corps
 Ordnance Corps
 Quartermaster Corps
 Signal Corps
 Staff Specialist

OFFICER BRANCH: The Military Personnel Division (Officer Branch) is responsible for the following areas: (1) Officer Personnel Actions; (2) Maintenance of Officer Personnel Files; (3) State Officer Personnel Management System Manager; (4) Privacy Act 1974 coordinator as relates to Military Personnel affairs; (5) Missouri Army National Guard Personnel Reporting System (Mechanized); (6) Functions as Assistant Adjutant, MoARNG.

To assist him he has one Federal Technical and four state employees.

The Officer Military Personnel Branch processed and appointed 111 officers and warrant officers during the period 1 July 1976 through 30 June 1977.

The Officer Military Personnel Branch processed and separated 101 officers and warrant officers during the period 1 July 1976 through 30 June 1977.

BG Charles M. Kiefner resigned as The Adjutant General of Missouri and was reappointed Colonel, Corps of Engineers effective 15 March 1977.

1LT Mary A. James, HHD, MoARNG, died 30 June 1977 in her quarters at Fort Rucker, Alabama as a result of stab wounds by an unknown assailant.

COL Herman A. Myers was reassigned as Assistant Adjutant General, Army (in lieu of Brigadier General) effective 15 July 1976.

Officer/WO Appointments - 1 July 1976 - 30 June 1977:

<u>MONTH</u>	<u>NUMBER</u>	
	<u>MALE</u>	<u>FEMALE</u>
July 1976	12	
August	1	
September	30	2
October	1	
November	11	
December	13	2
January 1977	7	1
February	3	
March	7	
April	9	

<u>MONTH</u>	<u>NUMBER</u>	
	<u>MALE</u>	<u>FEMALE</u>
May 1977	3	
June	9	
	<hr/>	<hr/>
TOTAL	106	5

Officer/WO Separations - 1 July 1976 - 30 June 1977:

<u>MONTH</u>	<u>NUMBER</u>	
	<u>MALE</u>	<u>FEMALE</u>
July 1976		
August	10	
September	7	
October	5	
November	3	1
December	8	1
January 1977	10	
February	11	1
March	12	
April	10	
May	12	
June	9	1
	<hr/>	<hr/>
TOTAL	97	4

ENLISTED BRANCH: The Military Personnel Division (Enlisted Branch) is responsible for the following areas: (1) Enlisted Personnel Actions; (2) Maintenance of Enlisted Personnel Files; (3) Enlisted Casualty Reports; (4) Command Sergeant Major Program; (5) Enlisted Qualitative Retention Program; (6) Processing Request for Involuntary Active Duty; (7) Processing Request for Initial Active Duty Training (REP-63); (8) Prepare Annual Report of Screening; and (9) Prepare Training and Readiness Status and Unsatisfactory Participation Reports.

Under the new Enlisted Personnel Management System (EMPS) all enlisted Military Occupational Speciality (MOS) are being converted to a Career Management Field (CMF) in accordance with AR 611-201 and appropriate DA Circulars.

The Enlisted Military Personnel Branch processed 2,784 enlistments during the period 1 July 1976 through 30 June 1977.

The Enlisted Military Personnel Branch processed and separated 2,773 enlisted personnel during the period 1 July 1976 through 30 June 1977.

The Enlisted Military Personnel Branch processed 2,579 Oaths of Extension of Enlistment.

The Enlisted Military Personnel Branch processed applications and ordered

1,135 enlistees (non-prior service) to Initial Active Duty for Training in a federal status.

Enlistments - 1 July 1976 - 30 June 1977:

<u>CATEGORY</u>	<u>NUMBER</u>
No Prior Service	1,138
In-Service Recruiting Program	21
Prior Service (Obligor)	252
Prior Service (No Obligation)	1,032
Other Reserve Components (Obligor and Non-obligor)	55
Former ARNG (With or Without Break)	213
Non-Prior Service (REP-63 4x2 Option)	56
Enlist No-Prior Service (Non-ROTC, College OCS Program)	17
TOTAL	<u>2,784</u>

Included in the above figures:

High School Seniors: Male - 158 - Female - 9
Total Female Enlisted: 95

Extensions of Enlistments - 1 July 1976 - 30 June 1977:

<u>MONTH</u>	<u>NUMBER</u>
July 1976	132
August	198
September	234
October	152
November	193
December	250
January 1977	280
February	447
March	231
April	172
May	86
June	<u>204</u>
TOTAL	2,579

Personnel Ordered to Initial Active Duty for Training in a Federal Status -
1 July 1976 - 30 June 1977:

<u>MONTH</u>	<u>"REPTRAIN 76"</u>	<u>MALE</u>	<u>FEMALE</u>	<u>TOTAL</u>
July 1976	12	67	14	93
August	90	63	6	159
September		53	2	55
October		85	12	97
November		75	2	77
December		20		20
January 1977		38		38
February		46	2	48

<u>MONTH</u>	<u>"REPTRAIN 76"</u>	<u>MALE</u>	<u>FEMALE</u>	<u>TOTAL</u>
March		69		69
April		135	2	137
May		239	12	251
June		<u>90</u>	<u>1</u>	<u>91</u>
TOTAL	102	980	53	1,135

Enlisted Discharges - 1 July 1976 - 30 June 1977:

<u>REASONS</u>	<u>NUMBER</u>
Prior to Active Duty Training	31
ETS Prior to Expiration of Res Oblig	19
Enlisted in Regular Component	115
ETS-Concurrent or Subsequent to Exp Res Oblig	894
Enlisted in Another Reserve Component	128
Medical	1
Failure to Meet Enlistment Standards	43
Continued Absence from Assemblies (Non-Oblig)	156
Minor	
Fraudulent Enlistment	5
Change of Residence	36
Occupational Conflict	420
Academic Conflict	
Death	16
Disabled in Line of Duty	
Convicted by Civil Authorities	14
Completion of Ready Reserve Obligation	63
Non-Locatee Remaining Reserve Obligation	
Per AR 135-91 (Dependency/Hardship, Religious Reasons, National Health, Safety, Interest)	3
Appointment as Officer from State OCS	21
Transferred to Retired Reserve	11
Transferred to Standby Reserve	2
Involuntarily Ordered to ADT	79
Enlisted in ARNG of Another State	111
Enrolled in Advanced ROTC	3
From the Inactive National Guard	33
While on Active Duty Training (REP-63)	184
Failure to Meet Physical Standards (No Disability)	(51)
Physical Disability (Medical Board)	(5)
Lack of Motivation or Responsibility	(36)
Lack of Necessary Attitude Required to Meet Minimum Standards and Poor Attitude	(35)
Inability to Adjust to Military Life and Emotional Problem	(49)
AWOL	(8)
Other Reasons	382
While on EAD	<u>3</u>
TOTAL	2,773

(Included in the above figures: Total females discharged - 91)

ARCHIVES BRANCH

The GI Division (Archives Branch) under Section 41.170 of the Revised Statutes of Missouri, 1969, is charged with compiling and maintaining individual military records of service for Missourians who have served in the armed forces of the state and nation.

In most instances, these records are the only official proof of the many categories of military service. In 1948, the Army and Air Force Vitalization and Retirement Equalization Act (now US Code Title 10, Section 1331-1337) was passed, one section of which provides for retirement pay to Missouri National Guard personnel after 20 years creditable service and upon reaching 60 years of age. To substantiate the claims for retirement, Archives Branch furnishes statements of military service which cannot be obtained from any other source.

A certified copy of the military service of any Missourian as far back as 1812 whose military record is on file, may be obtained without charge by the veteran or his lineal descendant upon request. Restrictions upon the release of information on those veterans whose service was within the past 75 years require the written authorization of the veteran or next of kin to other requestors not authorized by law to receive it.

Following are existing groupings of such individual service records to which continual reference is necessary in the daily operation of the Branch and which now number in excess of 2 million records:

War Of 1812

Blackhawk Indian War 1832

Heatherly War 1836

Seminole Indian War 1836

Mormon War 1838

Iowa War 1839

Mexican War 1846-1847

Southwest Border Expedition 1860

Civil War (Union and Confederate) 1861-1865

Confederate Pension Applications 1913-1924

Confederate Home Applications 1891-1951

County Militia Enrollment Lists 1865-1866 (89 of 114 Counties)

Spanish-American War 1898 (Missouri National Guard unit volunteers only)

Mexican Border Service 1916
 Missouri National Guard Enlistment Records 1900-1917
 World War I Record of Service Cards 1917-1919
 Bonus Application World War I
 Missouri Home Guard Enlistment Records 1917-1919
 Missouri National Guard Enlistment Records 1919-1940
 Missouri Naval Militia Enlistment Records 1904-1941
 World War II Reports of Separation 1941-1946
 Missouri State Guard Enlistment Records 1940-1946
 Casualty Lists World War I (Class as Battle Casualty resulting in death)
 Casualty Lists World War II (Class as Battle Casualty resulting in death)
 Casualty Lists Korea (Class as Battle Casualty resulting in death)
 Casualty Lists Vietnam (Class as Battle Casualty resulting in death)
 Discharged Missouri National Guard Personnel Files 1946 - Present
 Armed Forces Reports of Separation (DD Form 214) 1947-1975
 Payrolls, Field Training 1921-1960
 Attendance Rosters, Field Training 1948 - Present
 Payrolls, Armory Drill 1946-1960
 Missouri Army National Guard Drill Attendance Record 1960 - Present
 General and/or Special Orders 1861 - Present
 Microfilm (various records including the 1890 Special Census of Missouri
 of Civil War Union Veterans or their Widows)

Archives Branch received the Armed Forces Reports of Separation, DD Form 214, from the local Missouri Selective Service Boards when they were authorized to screen them out of their files. For the years 1947 to 1975 over 503,000 documents were added to our files. The Privacy Act of 1974, which became effective on 27 September 1975, made it prohibitive for the Selective Service to continue furnishing these documents.

A fire on 12 July 1973, at the National Personnel Records Center (Military Personnel Records), St. Louis, Missouri, resulted in the loss of an estimated 22 million military records covering the 1912-1963 period. This Branch experienced a marked increase in the number of requests for verification of service not only from the veteran but from other governmental agencies. By virtue of the records maintained in this office, many a veteran has received the benefits accrued to him from his military service that might have otherwise been lost without the official proof of his service.

To provide for the verification and reconstruction of Retirement Credits Records when required a current inactive duty training attendance card is maintained and posted on each member of the Missouri Army National Guard.

Microfilming of the discharged personnel files is being accomplished by the Secretary of State's Records Management & Archives Division. The positive copy of the film is retained and a duplicate copy furnished this Branch for utilization. The files are also stored in their warehouse and are available for recall when needed.

Microfilming of additional documents and records has been undertaken to reduce the amount of hardcopy holdings. The original documents are to be stored in a warehouse at Camp Clark, Nevada, Missouri. This reduction in holdings has allowed for physical changes to be made in the office space and arrangement.

TECHNICIAN PERSONNEL PROGRAM

National Guard technicians are employees authorized under the provisions of Title 32, United States Code, Section 709, for administrative and accounting duties, maintenance, repair and inspection of material, armament, vehicles and equipment provided for the National Guard. Technicians are a skeleton force consisting of specialists in these areas and insure the excellence of the day-to-day operation of the National Guard.

Pay for technicians is provided for on a 100% basis by the Federal Government. The number and need of technicians to be employed is determined and authorized by the National Guard Bureau and is based upon strength and maintenance requirements. The State Adjutant General has the responsibility for implementing the technician program within the regulations of the Civil Service Commission through its official agency, the National Guard Bureau.

<u>Technicians Employed:</u>	<u>1977</u>
Army National Guard	667
Air National Guard	507

<u>Technician Salaries:</u>	
Army National Guard	\$11,354,200.00
Air National Guard	9,629,185.00

Effective 1 January 1969, Public Law 90-486 gave National Guard technicians full Federal Civil Service status including retirement and insurance benefits. The career employee of the National Guard has now been recognized for his importance to the state and national community and the technician program now offers sufficient advantages to attract and keep qualified personnel in key positions of the Army and Air technician program.

NOTE: Figures as of 30 July 1977.

EQUAL EMPLOYMENT OFFICE

The Equal Employment Office is responsible for planning, organizing and administering the State Equal Opportunity, and other specialized programs. This office is required to coordinate with other agencies and staff officials in developing written plans for the execution of these different programs. Special emphasis programs currently maintained by this office are:

Troubled Employee Program: This program is designed to assist employees who are experiencing personal problems which are, or may, interfere with job performance. Counseling and referred assistance are provided through supervisor referral or request by individuals. Since its inception, 207 supervisory and managerial personnel have been trained in the operation of the program, and as a result, 43 employees have utilized the program.

CETA Work Experience Program: This program provides young people between the ages of 14 and 21 worthwhile training and work experience during the summer months. The program is coordinated by the Human Development Corporation with the EEO acting as monitor for the young people employed by the Missouri National Guard. Since our involvement in the program, more than 50 young people have been employed by this Agency.

Outreach Program: This is a special emphasis program developed by the National Guard Bureau, designed for the employment of minorities and females in non-obligated positions for a period of one year. Ten (10) personnel have been placed in permanent positions in the Missouri National Guard Technician Program as a result of our participation in this program.

Community Relations: (1) Handicapped Children's Camp Experience - This program was developed by the EEO in coordination with the Missouri Department of Mental Health. The purpose was to improve community relations and provide a camping experience for handicapped children from underprivileged homes. It was financed by contributions from the 11,000 Guardmembers throughout the State.

(2) Fishing Tournament - This program has been held for the past three years for children between the ages of 6 and 12. Prizes for the contest are donated by the local merchants. Participation in this program has ranged in number from 263 to 652 children.

CETA Contracting Program: Coordinated between the Governor's Manpower Office and the EEO, this program provides jobs for the unemployed. In 1977 the

Guard used this program to hire six (6) painters to paint 10 armories in the State, and other personnel to construct a new classroom at a southwestern Missouri training site.

Special Advisory Council: The EEO serves on an Advisory Board to the Governor. This board has been tasked to write a Special Executive Order dealing in Affirmative Action Plans and commitments for State Government.

Veterans' Administration Training Program: This program was coordinated and developed between the EEO and VA officials. It provides eligible veterans with a supplemental income while they are enrolled in OJT programs in technician trainee positions. Since its beginning benefits have been obtained for three (3) veterans.

Training Programs Conducted by EEO: The EEO provides training to technician supervisors, managers and EEO Counselors. Training seminars conducted by this office are: (1) Affirmative Action Workshop for Supervisors and Managers; (2) The Role of Supervisors and Managers in EEO; (3) EEO Counselors' Workshop; and (4) Human Awareness Briefing for all Employees of the MoNG.

Mission

The Plans, Operations and Training Section (G3) is responsible for all matters concerning the organization, operations, training, security, contingency planning and military support to civil authorities within the Missouri Army National Guard. Specific functions are as follows:

Organization: The Army National Guard is organized into 73 units that are included in the Department of Army total force structure as approved by the Secretary of the Army. The authorization for strength and equipment, and the federal mission assignment are contained in Modified Tables of Organization (MTOE) and Modified Tables of Distribution and Allowances (MTDA), published by the Department of Army. Recommendations for changes in the organizational structure are submitted to the National Guard Bureau, Washington, D.C., when units are added and/or eliminated from the Department of Army total force structure.

Training: All units of the Missouri Army National Guard are federal mobilization entities except the State Headquarters and Headquarters Detachment and the ARNG Training Site units at Camp Clark. Operations and training are conducted under the purview of Department of the Army as promulgated by US Army Forces Command. Doctrinal guidance is provided by Department of Army Training Programs (ATP), Army Training and Evaluation Programs (ARTEP) and other pertinent training publications. The Commanding General, Fifth U.S. Army at Fort Sam Houston, Texas, is responsible for the supervision and evaluation of Missouri Army National Guard units with a federal mobilization mission. Army Readiness Region V (ARR V) at Fort Sheridan, Illinois, provides technical assistance and evaluation of units for the Fifth Army Commander. The Adjutant General of Missouri publishes implementing training directives applicable to all Army National Guard units of the State. Training requirements and objectives are specified on a yearly basis, to include annual training sites and logistical support requirements. Each unit publishes a yearly training program and subsequently quarterly monthly training schedules covering training activities for forty-eight (48) inactive duty training assemblies. Specific annual training guidance and schedules are issued for a minimum of fifteen (15) days of annual training during each training year.

Interim pre-mobilization training objectives are established by Forces Command based on mobilization deployment priorities and schedules. As a general rule, companies are assigned a Readiness Condition (REDCON) objective of C-2 (substantially ready) as a goal to be attained prior to mobilization into the Active Army.

Guardsmen must always remain informed, alert and eager to learn the most current of the continuing changes, new techniques and technological advances demanded in the modern warfare.

All Missouri Guardsmen are encouraged to attend resident instruction offered at the U.S. Army Branch Service Schools. Funds for resident training available from the National Guard Bureau during Fiscal Year 1976 amounted to \$807,600.00. Missouri Guardsmen attended various Army Service Schools during Fiscal Year 1976, ranging from one week to twelve months.

Modern warfare depends on information of high technical order, much of it classified. This necessitates a continuous security requirement. Many of the highly trained technical personnel of the National Guard require security clearances involving the performance of their duties and/or maintenance of classified equipment. The Training Section processes these requests of security clearances.

A Force Status and Identity Report (FORSTAT) is submitted by all units to TAGMo and subsequently to NGB on a semi-annual and, in certain units, on a quarterly basis. These reports are edited and transmitted to NGB by the training to all military agencies up to the JCS.

The directed affiliation program, which affects two battalions of the State, provides limited funding for those units, and establishes a working relationship with like units of the Active Army. This program is administered by the training section.

Army National Guard units participate in Domestic Action Projects on occasion when proper training criteria is met. TAGMo is the proponent of a regulation which implements AR 28-19 in this connection. Such projects often provide MOS training not normally available to a unit, as well as assist the local communities.

Marksmanship Training: The Missouri National Guard marksmanship program is conducted with the primary mission of training the individual soldier to become a more qualified marksman. A competitive program at the unit level exists to provide a nucleus of qualified instructors for marksmanship training, as well as unit qualification with assigned weapons.

A State level competitive program exists to offer more sophisticated training to those individuals who attain a high degree of proficiency and to represent the Missouri National Guard in service and civilian competitive events. The Missouri National Guard has produced many outstanding individuals in the competitive marksmanship area, both on a State and a national level.

The Office of State Marksmanship Coordinator is designed to aid units in weapons familiarization and qualification, range coordination, marksmanship instructor training, junior and youth marksmanship programs, marksmanship equipment and supply, intra-unit programs, inter-unit/battalion programs and State National Guard competition.

Weapons qualification and marksmanship training is germane to the military. The objective of the Missouri National Guard marksmanship training program is to increase proficiency with individual assigned weapons throughout the 11,000 plus Guardsmen and women of Missouri.

PLANS, OPERATIONS AND MILITARY SUPPORT

The primary responsibility of this section is planning for the possibility of mobilization for Federal duty and for support to civil authorities within the State for all types of natural or man caused disasters, i.e., floods, tornadoes, civil disturbances, etc.

A total of 40 Guardsmen were on State Emergency Duty on 3 July 1976 due to severe flooding in Joplin, Missouri as a result of heavy rains for a total cost of \$2,758.31.

Plans are developed to permit efficient preparation and implementation of a mobilization order and to support civil authorities in the reconstitution of the State following a nuclear attack from an aggressor nation. The plan coordinates the support activities of all the military services and their reserve components, as well as designated agencies and specified civilian task force groups.

Maintaining current contingency plans requires continuous liaison with the active military services, their reserve components and the civil authorities of the State, county and local political subdivisions. The plans are conceived, propagated, exercised, tested and revised as appropriate. This is necessary to insure the plans are realistic and current.

The section is responsible for the efficient operation of the Emergency Operations Center (EOC) in the Adjutant General's Office. The EOC, utilizing its many facilities, provides the necessary command, control and logistical support to forces involved in operations.

To maintain an operationally responsive force capable of performing the wide variety of missions that could be assigned, the section provides many special emphasis training programs, briefings and seminars.

The section is additionally responsible for the Telecommunication Security Program (COMSEC). This program deals with both hard and soft wave encoding and decoding equipment, and the associated administration and security responsibilities. Also assigned are similar responsibilities relating to the Information Security Program (Document Security).

The Training Awards Program was another of the section's responsibilities. This program entails submitting those units eligible for the various awards through the required channels to National Guard Bureau for consideration.

Additional missions to which the section responds are to supervise the implementation of the physical security program and to make the appropriate inspections of all National Guard units in the State, and to provide the

same responsiveness for the safety program throughout the State. To further increase the responsiveness and operational capability of the Missouri Military Forces, the section is installing and will supervise the functioning of a statewide radio network, linking designated units and headquarters, Missouri National Guard. The system is utilized daily for administration and management during operations for command, control and support to the forces involved.

MoARNG MILITARY ACADEMY

The Missouri Army National Guard Military Academy conducts an Officer Candidate School and Junior and Senior Noncommissioned Officers Schools as well as special leadership schools.

The MoARNG Military Academy is directed by the Commandant, who is appointed by the Adjutant General. The overall guidance for the program is provided by an Academic Board, comprised of senior commanders in the State.

MoARNG Military Academy OCS was established in May 1962. Since that time 510 candidates have successfully completed the thirteen month program. It is expected that thirty candidates in the current class will be commissioned as Second Lieutenants.

Federal funds support the Military Academy, providing rations, uniforms, equipment, pay for all candidates and pay for all support personnel during periods of Annual Training. Two full-time employees are provided for day to day administrative operation of the program. State funds provide pay for instructors and tactical officers during weekend OCS assemblies, supplement rations, provide printing and other contractual services.

The intent and responsibility of Missouri OCS is to provide a continuing source of dedicated junior officers, capable and willing to exert effective leadership in the Missouri Army National Guard. Candidates perform in positions of responsibility while being constantly evaluated by experienced officers, as well as by their peers. Continuous, effective counseling enables each candidate to improve this individual leadership ability.

Candidates are selected from the most promising enlisted personnel in the various units throughout the State after rigid examination procedures by selection boards. They must possess above average physical, mental and moral qualifications, which are essential to this rigorous and demanding program. The National Guard Bureau prescribed minimum standards and the scope of instruction; the Infantry School, Fort Benning, Georgia, prepared the majority of the curriculum; OCS regulations set forth required leadership and academic performance standards; and the supervision of all training is the responsibility of the Commandant and his staff.

The Junior NCO School was organized in 1967. The two-week leadership program is conducted in conjunction with the OCS annual training period, and is designed to provide basic leadership training to the potential NCO at the

squad level. Since its inception, 1,000 Missouri enlisted personnel have completed this program. It is anticipated that enrollment for this year will be approximately 100 students.

The first two-week Senior NCO School was conducted in January 1976 with 51 selected individuals attending. They received a comprehensive military education in assuming Senior NCO responsibilities.

STATE AVIATION OFFICE

As of June 30, 1977, the Missouri Army National Guard had on hand the following assets:

Aviators -----	122
Aircraft	
Rotary Wing -----	53
Fixed Wing -----	3
(UH-1 - 38)	
(OH-58 - 14)	
(U-8D - 3)	
(CH-47 - 1)	
Facilities -----	4
Springfield: Transportation Aircraft Repair Shop (TARS)	
Springfield: Army Aviation Flight Activity (AAFA)	
Jefferson City: Army Aviation Support Facility (AASF)	
Whiteman AFB: Army Aviation Support Facility (AASF)	
Technicians -----	163 against an authoriza-
	tion of 207.

Supervisory personnel consist of one State Aviation Officer, two AASF commanders, one AAFA commander and one TARS supervisor. Aircraft and aviators are assigned to the location appropriate for their unit and home address. Supervisory personnel are responsible for flight operations, maintenance, flying safety and scheduling aircraft to satisfy unit and mission requirements.

Transition training, training required to qualify aviators in new aircraft, was completed without accident or incident. An on-going instrument flying qualification program resulted in 93% of the on-hand aviators being instrument qualified as of June 30, 1977.

Individual flight records are maintained on all aviators and enlisted crew members to insure accomplishment of annual requirements. Standardization check rides are given each aviator periodically to insure adequate proficiency is maintained.

9500 flying hours were recorded during FY 77, which equals to more than one million miles traveled by Army National Guard aircraft. Annual training for aviation units was accomplished at training sites in Wisconsin, Kentucky, Texas and Minnesota in addition to sites in Missouri.

THE UNITED STATES PROPERTY AND FISCAL OFFICE

The United States Property and Fiscal Officer (USPFO) is an officer of the Missouri National Guard nominated by the Governor and ordered to Active Duty by the President of the United States. He is responsible for the safekeeping and proper disposition of Federal property issued to the State of Missouri and the accounting for Federal funds received for use by the Missouri National Guard.

The USPFO is divided into six Divisions: Administrative, Comptroller, Data Processing, Examining, Logistics, and Purchasing and Contracting.

The USPFO is authorized a staff of 98 Technicians (Federal) for the operation of the Office and Storage and Distribution Branch.

Federal funds allotted to the USPFO, including both Army and Air National Guard Units, during Fiscal Year 1977 were as indicated below:

<u>ARMY NATIONAL GUARD</u>	<u>1977</u>
Pay and Allowances, Annual Training	\$ 3,375,840.00
Pay and Allowances, Service Schools, and Special Training	1,218,540.00
Travel To and From Annual Training, Service Schools, and Special Training	557,318.00
Pay and Allowances While Hospitalized	300,615.00
Subsistence, Annual Training, and Weekend Assemblies	430,322.00
Clothing and Uniform Allowance	958,259.00
Command Inspections, Staff Visits, and Other Inactive Duty Training Travel	53,848.00
Organizational Equipment	1,233,155.00
Repair Parts and Materials	1,889,834.00
Petroleum, Oil and Lubricants	609,599.00
Operating Supplies	216,308.00
Support of National Guard	459,584.00
Repairs and Utilities	698,900.00
Armory and Non-Armory Construction	300,615.00
Medical Activities	133,162.00
Pay of Technicians	11,064,012.00
	<hr/>
TOTAL, ARNG	\$23,499,911.00

AIR NATIONAL GUARD1977

National Guard Personnel (Travel, Per Diem, Subsistence, Clothing and Uniform Allowance)	\$ 5,445,520.00
Pay of Air Technicians	8,680,038.00
Service Contract	1,058,230.00
Major and Minor Repairs	323,427.00
Miscellaneous Supplies and Services (Includes Medical Supplies and Annual Training Miscellaneous Expenses)	1,245,665.00
Base Procured Equipment	131,757.00
Planning, Acquisition, and Construction	1,180,097.00
	<hr/>
TOTAL, ANG	\$ 18,064,734.00
TOTAL, ARNG and ANG	41,564,645.00

<u>MATERIAL</u>	<u>QUANTITY</u>	<u>VALUE</u>
	<u>ARNG</u>	<u>ANG</u>
Special Purpose Equipment (Weapons, Signal/Electronics, and Miscellaneous)	76,577	15,402
Aircraft	55	39
Wheeled Vehicles	3,179	205
	<hr/>	<hr/>
TOTAL	79,811	15,646
	ARNG	\$89,528,791.00
	ANG	67,096,931.00
	<hr/>	<hr/>
	TOTAL	\$156,625,722.00

MAINTENANCE ACTIVITIES

Organizational, direct and limited general support maintenance is performed on all surface equipment issued to the Missouri Army National Guard in 15 fixed facilities. Two hundred thirty-four full time Civil Service technicians are authorized to man these facilities.

Included in these 15 fixed facilities are 13 Organizational Maintenance Shops, 1 Unit Training Equipment Site and 1 Combined Support Maintenance Shop. The location of these maintenance facilities is as follows:

Organizational Maintenance Shop #1	-----	Raytown
Organizational Maintenance Shop #2	-----	Weldon Springs
Organizational Maintenance Shop #3	-----	Cape Girardeau
Organizational Maintenance Shop #4	-----	Poplar Bluff
Organizational Maintenance Shop #5	-----	Rolla
Organizational Maintenance Shop #6	-----	St. Joseph
Organizational Maintenance Shop #7	-----	Marshall
Organizational Maintenance Shop #8	-----	Mexico
Organizational Maintenance Shop #9	-----	Jefferson City
Organizational Maintenance Shop #10	-----	Jefferson Barracks
Organizational Maintenance Shop #11	-----	Springfield
Organizational Maintenance Shop #12	-----	Pleasant Hill
Organizational Maintenance Shop #13	-----	Neosho
Unit Training Equipment Site #1	-----	Nevada
Combined Support Maintenance Shop	-----	Jefferson City

The Organizational Maintenance Shops provide back-up organizational maintenance that is beyond the capability of using units. They maintain a stock of repair parts and provide organizational mechanics. They also serve as a concentration point for equipment to be evacuated to higher echelon maintenance facilities. These shops are authorized 172 technicians.

The Combined Support Maintenance Shop performs required direct and limited general support maintenance that is beyond the capability of using units. This shop has an authorization of 62 technicians.

The above facilities support density of equipment as follows:

Small Arms	-----	11,880
Artillery	-----	24
Instruments	-----	899
Tactical and Support Vehicles	-----	1,713
Trailers, All Types	-----	1,097
Communications and Electronics	-----	4,919
Engineer Equipment	-----	1,009
Special Purpose Equipment	-----	576
Calibration Equipment	-----	3,717

BUDGET FISCAL OFFICE

The FY 77 State Appropriations and Expenditures, up to and including 31 July 1977, for The Adjutant General are as follows:

Administration:	<u>APPROPRIATIONS</u>	<u>EXPENDITURES</u>
Personal Services	\$577,310.00	\$536,941.13
Equipment Purchase & Repair	17,000.00	16,757.66
Operations	119,639.00	109,885.20
Sub Total	<u>\$713,949.00</u>	<u>\$663,583.99</u>
Field Support:		
Personal Services	\$614,754.00	\$612,993.67
Equipment Purchase & Repair	24,400.00	23,879.04
Operations	447,637.00	447,150.66
Sub Total	<u>\$1,086,791.00</u>	<u>\$1,084,023.37</u>
Emergency Appropriation Field Support:		
Operations	\$ 70,439.00	\$ 54,805.07
Officer Candidate School:		
Personal Services	\$ 5,877.00	\$ 5,570.00
Equipment Purchase & Repair	150.00	141.41
Operations	3,775.00	3,660.04
Sub Total	<u>9,802.00</u>	<u>9,371.45</u>
Facility Maintenance:		
Equipment Purchase & Repair	\$ 18,600.00	\$ 2,903.00
State Emergency Duty:		
Lump Sum for Personal Services, Equipment Purchase & Repair and Operations	\$500,000.00	\$ 41,177.85
Capital Improvements:		
<u>Acct. No.</u> <u>Armory</u>		
800 Anderson	\$ 12,000.00	\$ 4,756.00
801 Albany*	1,875.00	1,853.80

<u>Acct No.</u>	<u>Armory</u>	<u>APPROPRIATIONS</u>	<u>EXPENDITURES</u>
856	Albany	\$ 8,900.00	\$ 540.00
802	Anderson*	14,640.00	14,640.00
857	Armory Security		
	Improvements*	28,600.00	8,356.83
803	Bernie*	2,025.00	2,025.00
860	Bernie	14,000.00	2,193.00
804	Camp Clark*	7,709.32	7,709.32
805	Cape Girardeau*	10,400.00	9,180.00
861	Cape Girardeau	8,000.00	4,893.00
897	Cape Girardeau	10,000.00	0.00
806	Carthage	15,000.00	13,647.92
862	Carthage	3,000.00	250.08
807	Caruthersville*	9,600.00	8,125.00
863	Caruthersville	6,000.00	0.00
808	Charleston*	431.58	0.00
809	Chillicothe*	16,800.00	7,116.12
864	Chillicothe	28,000.00	0.00
810	Clinton*	16,000.00	15,998.75
866	Clinton	4,000.00	0.00
853	Contingencies &		
	Technical Service*	33,943.45	25,213.07
837-801	Contingencies &		
	Technical Service	40,600.00	8,478.32
811	De Soto*	2,250.00	650.00
812	Dexter*	3,000.00	2,052.45
813	Doniphan*	22,186.02	15,774.31
814	Farmington*	1,125.00	1,062.50
869	Doniphan	8,500.00	0.00
870	Farmington	6,000.00	0.00
815	Fredericktown*	1,125.00	850.00
874	Fredericktown	5,000.00	0.00
816	Fulton*	10,000.00	0.00
875	Fulton	19,500.00	3,142.36
817	Hannibal*	4,000.00	4,000.00
859	Hannibal*	129,936.72	123,823.04
876	Hannibal*	4,484.04	171.44
818	Independence	16,000.00	0.00
877	Independence	9,000.00	135.00
819	Jackson*	8,000.00	6,371.00
878	Jackson	15,300.00	0.00
854	Jefferson Barracks	80,000.00	24,262.41
879	Jefferson Barracks	7,000.00	0.00
842	Jefferson Barracks		
	Bldg. 26*	17,562.50	11,554.50
898	Jefferson Barracks		
	Bldg 29	40,000.00	0.00
843	Jefferson Barracks		
	Bldg 36*	14,950.00	12,140.02
873	Jefferson Barracks		
	Bldg 36*	20,562.06	942.99
867	Jefferson Barracks		
	Bldg 44*	6,615.34	428.42

<u>Acct No.</u>	<u>Armory</u>	<u>APPROPRIATIONS</u>	<u>EXPENDITURES</u>
845	Jefferson Barracks Bldg 48*	\$ 11,250.00	\$ 10,392.83
855	Jefferson Barracks Bldg 48	45,000.00	0.00
868	Jefferson Barracks Bldg 48	3,482.44	172.19
871	Jefferson Barracks Bldg 65*	1,233.81	119.56
844	Jefferson Barracks Bldg 78*	4,662.50	4,502.50
872	Jefferson Barracks Bldg 78*	3,131.75	127.98
899	Jefferson Barracks Bldg 78	65,000.00	0.00
880	Jefferson City	12,000.00	0.00
820	Kansas City*	1,840.00	1,547.42
837-802	Kansas City	6,000.00	0.00
821	Kennett	7,500.00	6,565.00
822	Kirksville*	8,650.00	4,736.00
882	Kirksville	12,000.00	0.00
823	Lamar*	4,125.00	4,069.00
824	Lexington	24,075.00	15,572.30
825	Marshall*	12,347.50	6,240.00
826	Maryville*	1,596.90	264.10
827	Mexico*	1,875.00	1,430.25
828	Moberly*	2,400.00	1,663.00
829	Monett*	5,700.00	5,300.00
830	Neosho	21,375.00	21,375.00
883	Neosho	8,000.00	0.00
831	Nevada*	10,000.00	115.20
884	Nevada	10,000.00	0.00
832	Perryville*	13,250.00	10,095.00
858	Perryville*	11,008.01	3,489.50
865	Perryville*	6,206.00	0.00
885	Perryville	3,000.00	0.00
833	Pierce City	10,300.00	10,058.58
886	Pierce City	10,000.00	0.00
834	Pleasant Hill*	3,600.00	2,835.00
835	Poplar Bluff*	9,300.00	4,060.00
887	Poplar Bluff	10,000.00	0.00
836	Portageville*	5,760.00	4,860.00
888	Portageville	8,000.00	0.00
837	Raytown*	3,600.00	3,113.00
838	Richmond*	9,000.00	4,650.00
839*	Rolla*	6,000.00	4,455.00
840	St. Clair*	5,400.00	5,182.00
889	St. Clair	3,000.00	0.00
841	St. Joseph	9,600.00	9,568.38
890	St. Joseph	6,000.00	3,167.00
891	St. Joseph	6,000.00	0.00
892	St. Louis Lambert Field	8,500.00	0.00
881	Kennett	16,000.00	0.00

<u>Acct No.</u>	<u>Armory</u>	<u>APPROPRIATIONS</u>	<u>EXPENDITURES</u>
846	Salem*	\$ 3,600.00	\$ 2,660.00
847	Sedalia*	6,880.00	4,360.00
848	Sikeston*	6,960.00	4,850.00
893	Sikeston	5,000.00	0.00
849	Warrensburg	15,000.00	15,000.00
894	Warrensburg	21,500.00	3,795.00
850	Warrenton	14,988.10	14,988.10
895	Warrenton	12,000.00	1,752.10
851	Webb City*	15,000.00	14,547.00
852	West Plains*	446.00	0.00
896	West Plains	1,500.00	0.00
905	Cheppy France	375.00	375.00
*Re-Appropriated		GRAND TOTAL	\$2,410,254.37

Itemized:

	<u>ADMINISTRATION</u>	<u>FIELD SUPPORT</u>	<u>OCS</u>	<u>FAC MAINT</u>
Personal Services	\$ 536,941.13	\$ 612,993.67	\$5,570.00	\$
Operation State Vehicles	4,681.32			
Repair to State Vehicles	1,924.36			
Travel (In State)	9,241.90	496.47		
Travel (Out State)	1,981.99	258.95		
Telephone	36,159.14	57,698.85		
Postage and Box Rent	774.63	843.50		
Food	366.08		780.30	
Utilities		328,939.40		
Fuel (Heat)		27,471.43		
Janitorial Supplies	532.92	5,043.11		
Office Supplies	20,447.35	506.18	618.11	
Other Expendable Supplies	6,894.58	3,349.24	703.52	
Contractual Services	591.30	14,096.34		
Service Agreements	4,518.32			
Printing & Publications	432.09		1,437.57	
Facility Maintenance	16,025.14	33,789.96	120.54	
Armory Rental	941.00	11,181.00		
Fees	4,373.08	18,282.20		
Purchase & Repair to State Owned Vehicles	4,293.30	7,147.32		
Purchase & Repair to Office Equip & Furn.	11,820.02	9,400.25	89.55	
Purchase & Repair to Bldg & Utility Equip.	644.34	7,331.47	51.86	2,903.00
TOTAL	\$ 663,583.99	\$1,138,828.44	\$9,371.45	\$2,903.00

CONSTRUCTION/FACILITIES

The Missouri National Guard is a joint State-Federal venture, from which Missouri realizes an approximate twenty-to-one return on its investment annually from the Federal government share of funds allocated for pay-rolls and commercial expenditures in this State.

Jefferson City is just one of sixty-two (62) Missouri communities that are "home" for Missouri Army and Air National Guard installations and facilities which utilize more than four hundred eighty (480) armories, hangers, maintenance shops, vehicle storage structures, warehouses and other special purpose buildings. The Missouri National Guard real property acquired over the years at approximately \$29,000,000.00 is now estimated to have more than doubled in value.

Missouri National Guard property and real estate includes 60 armory facilities. Fifty-six (56) are State owned, two (Boonville and Lebanon) are leased, one (Pleasant Hill) is licensed and one (Kansas City) is city owned.

The Missouri National Guard also maintains motor vehicle storage buildings (MVSb), organizational maintenance shops (OMS) and miscellaneous storage buildings at key locations throughout the state.

Located in Jefferson City are the Adjutant General's Office Building, State Arsenal, Warehouse, United States Property and Fiscal Office Building, Combined Support Maintenance Shop and a number of miscellaneous structures related to Missouri National Guard operations.

Continuing maintenance is also required for four Army Aircraft Maintenance Shops located at Warrensburg, Whiteman Air Force Base, Jefferson City and Springfield.

Facilities at Federal, State or Commercial Installations: Jefferson Barracks, St. Louis, County, Missouri, is a complex of 46 buildings and structures including all utilities and streets. This facility is home station for St. Louis based Army and Air National Guard units, including vehicle storage and repair shops and three Air National Guard units.

The Air National Guard base at Lambert-St. Louis International Airport is located on 24.93 acres of federally owned land on the south side of Natural Bridge Road, and 25.43 acres of airport land, leased to the Federal government by the City of St. Louis, all of which is licensed to the State of Missouri for use by the Air National Guard. The facilities include 36 buildings (329,233 sq. ft.), 44,131 sq. yds. of aircraft parking apron,

62,615 sq. yds. of roads, sidewalks and parking lots, 33,060 LF of sewers, 13,100 LF of water mains and 14,181 LF of electrical distribution system. Scheduled for construction under the Military Construction Program is a Weapons System Release Shop addition (10,000 SF/\$400,000) in Fy 78, a Base Supply Facility (27,695 SF/\$750,000), an Automotive Maintenance Shop (8,930 SF/\$450,000) and an Aircraft Gunnery Range to be constructed at Ft. Leonard Wood (\$150,000) in FY 79, a composite Operations and Training Building (35,782 SF/\$1,800,000) in FY 80, a Civil Engineer Facility (9,180 SF/\$460,000) in FY 81. The base is the home of 14 ANG military units with authorized strengths of 1,296 personnel and two branches of the National Guard Bureau, a Classification Center and a Comptroller Support Center, with 34 civilian personnel authorized. The ANG full time technician force has an authorized strength of 363 personnel.

In addition to the Air National Guard complex the U.S. Navy has 7.3 acres of Federal owned land adjacent to the Guard property on the south side of Natural Bridge. It is used for the training of 1,300 Naval, Marine and Coast Guard Reserves.

Camp Clark state camp, Nevada, Missouri, is comprised of 250 buildings and structures of various types with all utilities, streets and roads, Field Training Site, Unit Training Shop #1, Equipment Concentration Site, Ranges for various caliber weapons, Land Navigation Course, Physical Training Testing Course, Orienteering Course, Tactical Training Areas, a small lake, seven engineer ARTEP package sites, and a helicopter landing area, all located on 1,287 acres.

Fort Crowder outdoor training site, Neosho, Missouri, is licensed from the Federal government. This facility is comprised of six buildings - OMS #13, with storage compound, CBR Course, Earthmoving Site, Rigging Site, Timber Trestle Bridge Site, Panel Bridge Site, Field Fortification Site, Rifle, Pistol, Machine Gun and M203 Range, Power Generator Site, Four Field Kitchens, seven company size tactical training sites, all located on 4,600 acres.

Poplar Bluff training area, Lake Wappapello Area, Missouri, a facility under Use Permit for the U.S. Forestry Service, is used as a training area for Army National Guard engineer units from southeast Missouri. Programmed for construction are: sanitary facilities; water supply; vehicle storage compound; firing ranges for weapons of various calibers; and tactical training facilities required to enable units to perform high-level training during

multiple training periods. When developed, this area will significantly increase the mobilization readiness of all units in the southeast Missouri area.

Rosecrans Air National Guard base, St. Joseph, Missouri, is located on 54.15 acres of land licensed from the Department of the Air Force to the State of Missouri. An additional 28 acres of land is leased from the city of St. Joseph for exclusive use by the ANG. Right-of-way easements total 7.58 acres. Facilities include 30 buildings (193,369 SF), aviation fuel storage (300,000 gallon capacity), aircraft parking apron and taxiways (90,763 SY), asphalt and concrete road (20,224 SY), electrical distribution system (9,124 LF), and approximately 32,184 SY of vehicle parking. A Composite Squadron Operations Building (\$750,000) and Aircraft Fuel Cell Maintenance/Corrosion Control Facility (\$1,200,000) is programmed to be constructed in FY 78 with 100% Federal funds. Rosecrans is the home station of the 139th Tactical Airlift Group flying C-130 tactical airlift missions. The base is operated 6 days and 4 nights per week and is manned by approximately 180 full-time personnel and 700 military during UTA's, field training, etc.

Missouri World War I Memorial, Cheppy, France, a bronze statue symbolizing "Victory", is the central feature of this arresting memorial. The memorial's stone setting overlooks a landscaped World War I military cemetery in the historic Agronne Forest, where many Missouri soldiers were laid to rest. Upkeep is provided by the American Battle Monuments Commission with funds appropriated by the Missouri Legislature.

As of 30 June 1977, the Missouri National Guard was using facilities comprising 435 buildings and special structures and approximately 8,500 acres of land.

New Armory Under Construction: Location: St. Louis; Federal Share: \$642,356.00; Total Cost: \$642,356.00 - (Reserve Forces Communications/Electronics Training Facility)

Public Law 783: Public Law 783 authorizes the Armory Construction Program, providing 75% Federal construction costs for State Armory construction to the extent allowed by Federal specifications. These specifications do not provide for funds to cover necessary additions beyond a limitation of 10% of the Base Bid for the Armory building. Therefore, the State share exceeds 25% of construction costs for a complete facility.

PUBLIC AFFAIRS OFFICE

The Public Affairs Office is staffed by three full-time employees consisting of the Public Affairs Officer, the secretary and one photographer/artist.

The Public Affairs Officer is directly responsible to the Assistant Adjutant General-Army for administration and operation of the Missouri National Guard Public Affairs program. He shall at all times be the staff officer whose responsibility it is to advise the Assistant Adjutant General-Army and The Adjutant General on public affairs matters which concern the Missouri National Guard. He is designated as the official spokesman for The Adjutant General and represents The Adjutant General and the Missouri National Guard in matters involving contact with civilian news media and the public. The Public Affairs Officer is available to provide assistance and guidance to other staff sections and all units of the Missouri National Guard. He is responsible for collection and dissemination of information regarding Missouri National Guard activities and personnel thereof.

The Public Affairs Officer is senior editor of the "Sho-Me Sentinel" (an annual publication in magazine format) and the "Bear Facts" (a monthly publication in tabloid format with a 11,500 circulation); coordinates public affairs activities for units; training officer of the 70th Public Affairs Detachment and acts as the unit's coordinator for providing public affairs support to MoNG units during annual training, IDT and for other unit activities requiring such support; responsible for preparation of the Annual Report of The Adjutant General; conducts tours of The Adjutant General's Office Building and Arsenal Area; makes available slide presentations, recordings and speeches for official Missouri National Guard representatives; coordinates with and assists Recruiting and Retention in programs promoting the Missouri National Guard's recruiting and retention efforts; and works in conjunction with Information Officers in the Air National Guard units.

TRANSPORTATION AIRCRAFT REPAIR SHOP (TARS)

The Transportation Aircraft Repair Shop (TARS) is located on Springfield Municipal Airport in Springfield, Missouri. TARS has a multi-state mission and accomplishes the general support mission for ARNG aircraft and aircraft systems on an area support basis. Support area consists of the states of Arkansas, Illinois, Indiana, Iowa, Kansas, Missouri, Michigan, Minnesota, Oklahoma, Texas, Wisconsin and Nebraska. TARS mission comprises general support aircraft maintenance and backup direct support maintenance for 645 aircraft assigned to ARNG units throughout the twelve state support area. Additional missions are configuration control for ARNG aircraft, weight and balance of aircraft, synthetic trainer repair, maintenance by mobile teams and management of a direct exchange program and Aircraft Intensively Managed Items (AIMI) program for the twelve state support area.

TARS was established in September 1961. The primary purpose of TARS initially was to insure a mobilization ready unit well trained within the field of aviation maintenance. The shop was workloaded by the Active Army and the Aircraft Maintenance Shop, Fort Worth, Texas was designated as the affiliate shop. This changed, however, when the ARNG assumed responsibility for their own general support aircraft maintenance mission on 1 July 1971. The four ARNG TARS located in Groton, Connecticut, Fresno, California, Gulfport, Mississippi and Springfield, Missouri, now have the responsibility for the ARNG general support aircraft maintenance mission for the ARNG aircraft fleet which was previously accomplished by the Active Army.

TARS plays a vital role in ARNG aviation maintenance readiness. TARS will be reorganized in the near future under a separate TDA in order to have all TARS technicians (72 total) in one unit for the purpose of mobilization in place to support a full or partial mobilization of ARNG aircraft and to augment Army Depot operations after mobilization.

The workload at TARS during fiscal year 1977 consisted of 130 general support aircraft repairs, 4,800 components repaired and 50 workloaders were accomplished by mobile maintenance teams throughout the TARS twelve state support area. Annual payroll for TARS is in excess of one million dollars. Funding for aircraft parts, tools and travel to include cost of

the direct exchange program and the consolidated AIMI program will exceed three million dollars annually. Cost of inventory at TARS is estimated at 1.5 million not including cost of aircraft. All funding for TARS operations are federal funds.

The Transportation Aircraft Repair Shop is commanded by LTC Waylen E. Jobe. The 72 technicians employed at TARS are National Guardsmen employed as excepted civil service technicians with an average skill level of 8-10 years in the aircraft maintenance field.

Future programs at TARS include construction of a new all federal facility on Springfield Municipal Airport at an approximate cost of 3.5 million dollars. Also, a METS (Modular Engine Test System) has been issued to TARS. This system is now operational and all turbine engines removed prematurely from ARNG aircraft within CONUS requiring GS maintenance are being forwarded to the Mo-TARS for METS testing. This METS is one of six manufactured and purchased by the Army and the only one issued to the ARNG. This new program involving repair and testing of turbine engines that are not candidates for Depot overhaul is called the ARNG Consolidated Turbine Engine Repair Program (CTERP) and is already proving to be a very cost effective program.

SENIOR ARMY ADVISOR OFFICE

United States Army personnel are assigned as advisors to the Missouri Army National Guard under the provisions of Sections 264 and 715, Title 10, and Sections 104, 307, 315, 506 and 710, Title 32, United States Code Annotated.

The principal objective of the advisor is to further training progress, operating efficiency, and mobilization readiness of the Army National Guard. The advisor represents and acts as a spokesman for the Active Army in all Army National Guard matters under the purview of the respective Army Readiness Region. The Senior Army Advisor serves as military advisor to the State Adjutant General and is the first line of assistance between the Adjutant General and Commander, US Army Readiness Region V, Fort Sheridan, Illinois. Subordinate advisors serve as full-time analysts in providing timely readiness assistance to the Army National Guard.

Advisor personnel have no command status in relationship to the National Guard. Their presence and assistance in no way relieves the unit commander of command responsibility, but enhances the unit's successful accomplishment of assigned missions.

The Office of the Senior Army Advisor, Missouri Army National Guard, consists of the following personnel:

	<u>Authorized</u>	<u>Assigned</u>
Officers	13	12
NCO's	12	14
Civilians	2	2

PUBLICATIONS

The Publications Officer is responsible to the Adjutant for the areas indicated below:

Pinpoint Distribution: Reviews and approves DA Form 12 series forms to establish required subscription for Department of the Army Publications (Army Regulation, Department of the Army Circulars and Pamphlets, Field Manuals, Technical Manuals, Supply Bulletins, etc.) based on equipment authorization and assigned mission of the unit or activity.

Publications Request: Edits and approves requisitions for Department of the Army Publications from units and activities for authorization and requirement prior to forwarding to National Guard Bureau.

Initial Distribution: Makes initial distribution of National Guard Bureau, TRADOC, FORSCOM and Fifth U.S. Army Publications to units and activities of the Army National Guard. Stocks and requisitions resupply of the above publications as authorized and required.

Blank Forms: Requisitions, stocks and issues Department of the Army, Department of Defense, Standard Forms, AGMo and USPF0 Forms for normal operating requirements for period of 120 days plus mobilization stock and annual requirements of National Guard Bureau forms.

Army Personnel Test: Requisitions, stocks and distributes Army Personnel testing materials except Skill Qualification Test.

MISSOURI AIR NATIONAL GUARD

GENERAL OFFICERS OF MISSOURI AIR NATIONAL GUARD



MAJOR GENERAL CHARLES H. DUBOIS, JR.
Chief of Staff
Headquarters
Missouri Air National Guard

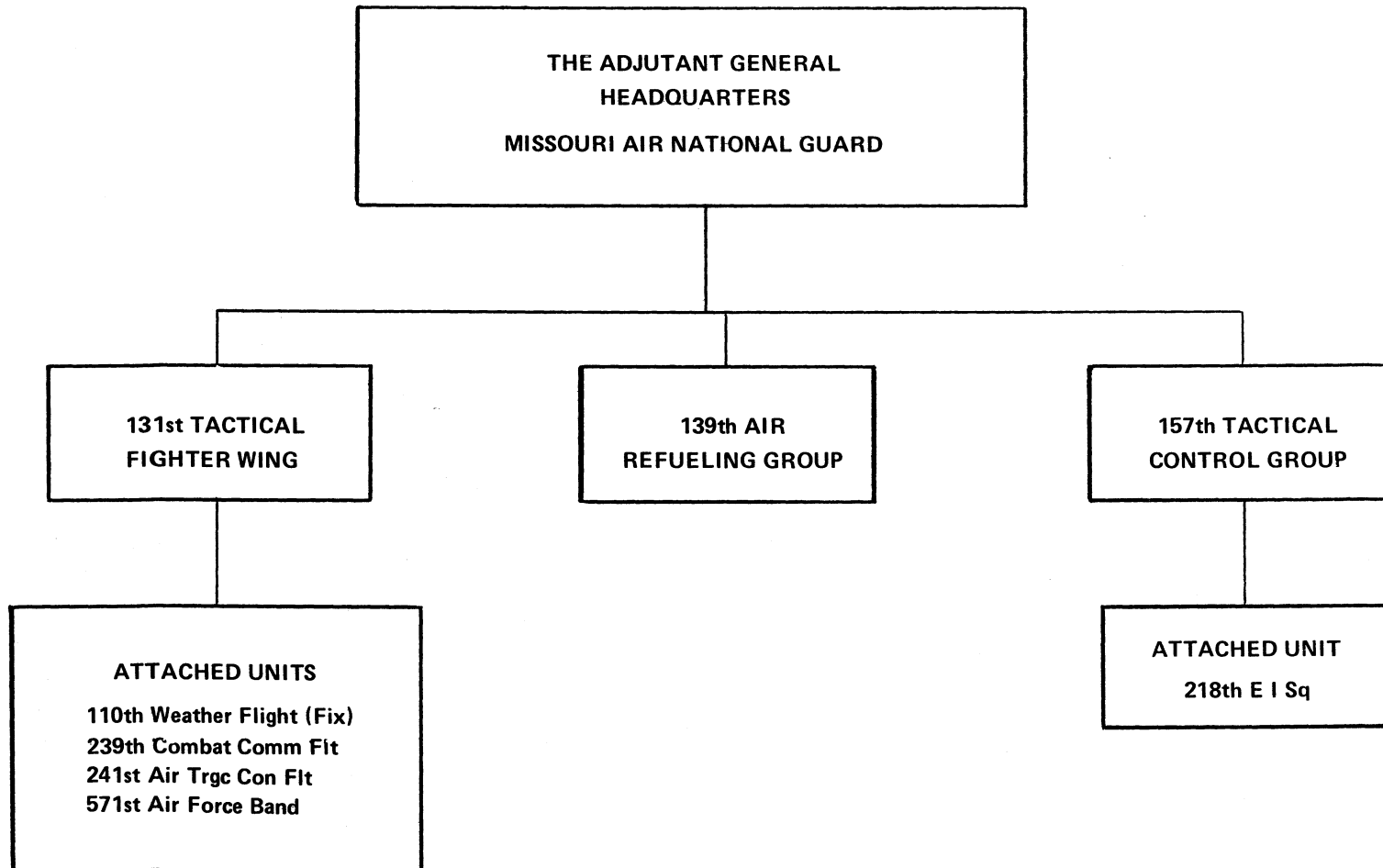
BRIGADIER GENERAL ROBERT C. McDONALD
Wing Commander
131st Tactical Fighter Wing
Missouri Air National Guard



BRIGADIER GENERAL JAMES E. DARST, JR.
Assistant Adjutant General (Air)
Headquarters
Missouri Air National Guard



MISSOURI AIR NATIONAL GUARD



MILITARY PERSONNEL OF THE MISSOURI AIR NATIONAL GUARD

30 June 1977

<u>ORGANIZATION</u>	<u>AUTHORIZED</u>			<u>ASSIGNED</u>		
	<u>OFF</u>	<u>AMN</u>	<u>AGGR</u>	<u>OFF</u>	<u>AMN</u>	<u>AGGR</u>
Headquarters, Missouri Air National Guard	24	28	52	21	29	50
131st Tactical Fighter Wing	116	832	948	111	882	993
131st Communications Flight	2	27	29	2	22	24
239th Combat Communication Flight	4	150	154	4	116	120
241st Air Traffic Control Flight	3	62	65	3	54	57
110th Weather Flight (Fixed)	4	9	13	4	5	9
571st Air Force Band	1	34	35	1	29	30
157th Tactical Control Group	50	145	195	46	146	192
218th Electronics Installation Squadron	14	252	266	12	202	214
139th Tactical Airlift Group	96	608	704	98	539	637
139th Communication Flight	2	27	29	2	25	27
TOTALS	316	2174	2490	304	2049	*2353

*Available NOW to fight side by side with the Active Air Force.

ORGANIZATIONAL STRUCTURE

Missouri Air National Guard:

<u>UNIT</u>	<u>HOME STATION</u>	<u>COMMANDER</u>
Headquarters	Jefferson City	MG Charles DuBois, Jr. (Chief of Staff)
Headquarters	Jefferson City	BG James E. Darst, Jr. (AAG - Air)

131st Tactical Fighter Wing:

Headquarters	St. Louis	BG Robert C. McDonald
110th Tactical Fighter Squadron	St. Louis	MAJ Frederick A. Moore
131st CAM Squadron	St. Louis	LTC Richard F. Shelley
131st Combat Support Group	St. Louis	COL Erhardt H. Lange (Acting)
131st Mobility Support Flight	St. Louis	MAJ Gerry H. Dailey
131st Weapons System Security Flt	St. Louis	2LT Gerald L. Schoonover
131st Communication Flight (Spt)	St. Louis	MAJ Kenneth L. Fetter, Jr.
131st Civil Engineering Flight	St. Louis	COL Vernon V. Keck
131st Tactical Hospital	St. Louis	COL Hugh S. Harris, Jr.
*239th Combat Communications Flt	St. Louis	MAJ Ronald T. Schmitt
*571st Air Force Band	St. Louis	LTC Harry G. Schmidt
*241st Air Traffic Control Flt	St. Louis	CAPT James Holderread
*110th Weather Flight (Fixed)	St. Louis	LTC Homer W. Hiser

157th Tactical Control Group:

Headquarters	St. Louis	COL David W. Baugher
157th Tactical Control Flt (FACP)	St. Louis	MAJ James H. Baker
**218th Electronics Installation Sq	St. Louis	LTC John G. Pollard

139th Tactical Airlift Group:

Headquarters	St. Joseph	COL Robert G. Urquhart
180th Tactical Airlift Squadron	St. Joseph	LTC Leo F. Batliner
139th CAM Squadron	St. Joseph	LTC John A. Slifer, Jr.
139th Weapons System Security Flt	St. Joseph	CAPT Kenneth E. Redman
139th Combat Support Squadron	St. Joseph	MAJ Kenneth H. Christen, Jr.
139th Civil Engineering Flight	St. Joseph	LTC Walter B. Idlet
139th Tactical Clinic	St. Joseph	LTC Martin J. Fisher
139th Mobility Support Flight	St. Joseph	CAPT Ted H. Berger
139th Communications Flt (Spt)	St. Joseph	MAJ David A. Cox
139th Aerial Port Flight	St. Joseph	CAPT Allen B. Hague

*Attached to 131st Tactical Fighter Wing.

**Attached to 157th Tactical Control Group.

OPERATION AND MATERIAL

Pilot Utilization:

<u>LOCATION</u>	<u>PILOTS AUTHORIZED</u>	<u>PILOT ASSIGNED</u>	<u>AVERAGE TOTAL TIME PER PILOT</u>	<u>AVERAGE UNIT ASSIGNED AIRCRAFT TIME PER PILOT</u>
St. Joseph	41	44	2744 hrs.	110 hrs (C-130A)
St. Louis	44	41	2707 hrs.	1019 hrs (F-100D/F)
St. Louis	13	13	3262 hrs.	All support aircraft 538 hrs (T-33A & C131D)

Aircraft Fuel Consumption:

<u>TYPE</u>	<u>GALLONS</u>
100/130 Octane	529,117
JP-4 (Jet)	6,857,523
100 Type 2 AV/Oil	4,588

Aircraft:

<u>LOCATION</u>	<u>TYPE AIRCRAFT</u>	<u>QUANTITY</u>	<u>AVERAGE UNIT COST</u>	<u>TOTAL VALUE</u>	<u>AVERAGE AIRFRAME TIME</u>
St. Louis	F-100D	21	\$ 697,029	\$14,637,609	5581 hrs
St. Louis	F-100F	4	804,444	3,217,776	5254 hrs
St. Louis	T-33A	3	170,000	510,000	6522 hrs
St. Louis	C-131D	1	635,228	635,228	10,671 hrs
St. Joseph	C-130A	10	2,750,128	27,501,280	10,315.4 hrs
TOTAL		39		\$46,501,893	

Vehicular and Communications Equipment Assigned Statewide:

<u>EQUIPMENT</u>	<u>QUANTITY</u>	<u>AVERAGE UNIT COST</u>	<u>TOTAL VALUE</u>
Wheeled Vehicles	291	\$ 14,433	\$4,200,043
Radar Sets	2	501,387	1,002,774
TOTAL			\$5,202,817

COMMUNITY IMPACT

Federal Air National Guard Support Funds spent in Missouri during Fiscal Year 1977:

St. Louis Area	\$13,000,000
St. Joseph Area	<u>12,318,873</u>
	\$25,318,873

Four hundred ninety-seven Federal Civil Service Technicians are employed. The hard core of professionals keeping aircraft and equipment ready on a daily basis for instant response.

Eighty-two Air Service Contract and State employees maintain base equipment utilities, roads and grounds and perform base security duties.

UNIT MISSION

131st Tactical Fighter Wing: Attack and destroy enemy military forces, supplies, equipment, communications systems and installation using conventional weapons.

Attack and destroy targets in support of surface forces while engaged in joint operations.

Provide active air defense by engaging and destroying enemy air forces in either offensive or defensive roles by visual interpretation or under direction of Air Control Warning Systems.

571st Air Force Band: Train to provide music for military parades, reviews, formations and other functions.

239th Combat Communications Flight: To attain and maintain an optimum effective capability to support USAF Communications Operations in accordance with Air Force Communications Service and Tactical Communications Area plans for employment during national emergency.

241st Air Traffic Control Flight: Attain and maintain an optimum effective capability in support of USAF operations in accordance with the gaining commands plan for use in a national emergency. Install and operate Air Traffic Control and Navigational Aids Systems. Perform organizational and field maintenance on organic ATC and NAVAIDS Ground Powered and Motor Vehicle Equipment.

110th Weather Flight (Fixed): Provide meteorological-environment support to units as specified by higher authority and perform other functions as directed.

Attain and maintain during peacetime the capability to perform the M-Day and wartime mission effectively and efficiently.

157th Tactical Control Group: To command, organize, equip, administer and train assigned elements of a tactical air control system (TACS) to provide control of all aircraft activities in support of tactical air operations, including air defense and centralized air space control over the combat zone.

218th Electronics Installation Squadron: Provides for the installation, removal and relocation of ground C-E-M systems; and emergency programmed depot level maintenance and modification of C-E-M systems equipment.

139th Tactical Airlift Group: The 139th Tactical Airlift Group provides a capability to deploy, redeploy and employ, if necessary, air and ground fighting forces of the United States to any area of the world and provides sustained logistical support to those fighting forces. Conduct peacetime operations which insure maintenance of high state of readiness training to include full base support for the D-Day mission.

